City of Muskegon, Michigan

## Comprehensive Annual Financial Report



## For The Year Ended December 31, 2008

# Prepared By <br> FINANCIAL SERVICES DIVISION 

Timothy Paul
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City of Muskegon

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West Michigan's Shoreline City www.shorelinecity.com

April 8, 2008

Honorable Mayor and Members of the
City Commission
City of Muskegon
Muskegon, Michigan 49443

## Ladies and Gentlemen:

We are pleased to present to you the Comprehensive Annual Financial Report (CAFR) for the City of Muskegon, Michigan, for the year ended December 31, 2008. This report includes the City's audited financial statements in accordance with the requirements of state law. The financial statements are presented in conformity with accounting principles generally accepted in the United States of America (GAAP), and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. This annual report is formatted to comply with the financial reporting model developed by the Government Accounting Standards Board (GASB) Statement 34.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD\&A). This letter of transmittal is designed to complement the MD\&A and should be read in conjunction with the financial statements. The City of Muskegon's MD\&A can be found immediately following the independent auditor's report.

The Comprehensive Annual Financial Report is prepared by the City's Finance Department and responsibility for both the accuracy of the data presented and the completeness and fairness of the presentation, including all disclosures, rests with the City. We believe the data as presented is accurate in all material respects; that it is presented in a manner designed to set forth fairly the financial position and results of operation of the City as measured by the financial activity of its various funds and component units; and that all disclosures necessary to enable the reader to gain the maximum understanding of the City's finances have been included. Brickley DeLong, P.C., Certified Public Accountants, performed the independent audit of all accounts of the City as required by state law and their report and unqualified opinion is presented as the first component of the financial section of this report.

## THE CITY AND THE REGION

The City of Muskegon is located in Western Michigan on the shores of Lake Michigan. The City covers eighteen square miles and, with a population of approximately 40,000, is the largest city on the eastern shore of Lake Michigan. The City is located in Muskegon County and is part of the Muskegon-Norton Shores MSA.

Muskegon is home to many outstanding sports, recreation and cultural activities:

- Michigan Adventure Amusement Park, located north of the city, is the largest amusement park in Michigan. The recent extension of City water to the amusement park is expected to spur further development in and around the amusement park.
- Muskegon is home to both a professional hockey team (UHL Muskegon Lumberjacks) and a professional arena football team (Muskegon Thunder). Both teams play in the 5,000 seat L. C. Walker Arena in downtown Muskegon.
- Muskegon is the eastern terminus for the high speed cross-lake ferry. Connecting Muskegon with Milwaukee, Wisconsin, the service ferries 100,000-plus passengers each season between the two cities.
- Muskegon is home to the annual Miss Michigan pageant.
- Pere Marquette beach is nationally recognized as one of the best beaches in the nation and is the only beach in Michigan to receive and maintain the Blue Wave Certification by the Clean Beaches Council. The Blue Wave certification identifies the nation's cleanest, safest and most environmentally well-managed beaches.
- Muskegon is home to successful summertime festivals that attract tens of thousands of visitors to the community. These include Muskegon Summer Celebration which brings top name musical groups to town for 11 days of waterfront music celebration and the Bike Time festival which attracts thousands of motorcycle enthusiasts to the city each July.
- Muskegon is the cultural hub for West Michigan with numerous museums and live performances. The Muskegon Museum of Art has one of the best art collections in the Midwest, and the Muskegon County Museum provides insight into the area's history. The former residences of Muskegon's lumber barons, Charles H. Hackley and Thomas Hume, proudly display the glory of the Victorian ages. The Fire Barn Museum takes visitors back to a 1890s Muskegon Fire Station. The West Shore Symphony and Muskegon Civic Theater bring the stage of The Frauenthal Center for the Performing Arts to life throughout the year.
- Muskegon is home to three historic museum ships that attract thousands of visitors each year:
- USS Silversides, a rare surviving World War II submarine maintained in pristine condition;
- LST-393, a landing craft used in the D-day invasion and one of only two such vessels remaining in existence; and the
- Milwaukee Clipper, a Great Lakes passenger ship built before the Titanic that for many years served as a cross-lake ferry between Muskegon and Milwaukee.

The City operates under a Commission-Manager form of government and provides a full range of traditional municipal services. These include police and fire protection, parks and recreation activities, public works operations, water and sewer services, solid waste collection, community development and general administrative support services. The City also provides treated water to several surrounding communities on a wholesale basis.

## COMPONENT UNITS

The City has four discretely presented component unit types. These entities are discretely presented in the financial statements as the governing boards of the component units are appointed and approved by the City's governing board:

- The Downtown Development Authority (DDA) which exists primarily for the purpose of financing redevelopment activities in the City's downtown area. The DDA has issued bonds that are repaid through tax increment revenues generated by development within the Authority's boundaries.
- The Tax Increment Finance Authority (TIFA), which exists primarily for the purpose of financing redevelopment activities in a sub-section of the City's downtown area. The TIFA generates tax increment revenues through development within the Authority's boundaries.
- The Local Development Finance Authority issues bonds for development activities in the City's industrial park and high-tech park areas. Bonds are repaid through tax increment revenues generated by development within the Authority's boundaries. The City has created four separate local development finance authority districts under the aegis of the Local Development Finance Authority (LDFA). Only one of these four districts has debt outstanding at this time.
- The Brownfield Redevelopment Authority (BRA), which exists primarily for the purpose of financing redevelopment of designated environmental brownfields. The BRA generates tax increment revenues through development within the it's boundaries.


## LOCAL ECONOMIC CONDITION AND OUTLOOK

Muskegon is fortunate to have a diverse local economy. The manufacturing sector is strong in the areas of aerospace, chemicals, plastics, paper products, metals and castings, office furniture and automotive parts. The City of Muskegon also benefits from being home to large government, corrections, healthcare, and educational employers. Local income tax withholdings remitted by these employers provide stability to City finances in times of economic weakness.
The current economic crisis has impacted Muskegon, but not to the extent it has other Michigan communities. According to the W.E. Upjohn Institute's local economic forecast for 2009-10:

- Muskegon County's employment trends have deteriorated slightly in the last two years but are still above the state's;
- Muskegon's manufacturing sector is doing better than the nation's and well above the state's trend;
- Muskegon MSA's private services employment growth is above the nation's and the state's.


## MAJOR INITIATIVES AND ACCOMPLISHMENTS

Among the City's major initiatives and accomplishments in 2008 were the following:

- Development activity in the City's downtown was very active with several major projects reaching completion:
- Construction was completed on the new $\$ 3.0$ million headquarters building for the Muskegon Area Chamber of Commerce;
- Construction was completed on a $\$ 3.5$ million office building anchored by a local engineering and architectural firm;
- The $\$ 2.0$ million renovation of the former National City Bank Building was substantially completed with the opening of a new bar/restaurant;
- Work progressed on construction of Baker College's new $\$ 11.0$ million culinary arts training facility which is to open for students in June 2009;
- Two condominiums in the Heritage Square "live-work" development were completed. A total of twenty-two units are planned for this downtown development;
- Plans were unveiled for the $\$ 5.0$ million renovation of the 8 -story former Comerica Bank building into residential condominium units.
- A major West Michigan auto dealership began work on a $\$ 12$ million expansion of its facilities encompassing GM, Honda and Hyundai brands. The City is assisted in this project with the creation of a Brownfield Redevelopment Authority and securing a low-interest state loan to help finance environmental work.
- A new 50,000 square foot distribution center was completed by a local plastics company.


## OTHER INFORMATION

## INTERNAL ACCOUNTING CONTROLS

The City's management is responsible for establishing and maintaining an internal control structure that is designed to ensure adequate protection of the City's assets from loss, theft, or misuse, and adequate accounting data to allow for preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the
costs of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.
All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurances of proper recording of financial transactions.

## BUDGETARY CONTROL

Budgetary control is maintained through an annual budget resolution passed by the City Commission. Budgetary control at the functional level is maintained by review of estimated expenditures prior to making purchases. Encumbrances are not recorded in the City's funds. The City does, however, utilize an informal monitoring system to facilitate budgetary control over proposed purchases. Essentially, this system entails the use of on-line budgetary information that details year-to-date "actual versus budgeted" expenditure comparisons by budget category. This information is accessible to appropriate personnel to enable them to ascertain the budget status of an expenditure category prior to authorizing additional purchases.

## DEBT ADMINISTRATION

At December 31, 2008, the total of City bonds and contractual debt outstanding (including discretely presented component unit debt) was $\$ 37,542,753$. During 2008, the City agreed to a $\$ 500,000$ long term loan from the State of Michigan to help fund environmental cleanup work. The loan will be repaid by developers of brownfield sites located within the City. No other long term debt was issued in 2008.
Standard \& Poor's has affirmed the City's general obligation debt rating of A. Also, during the year the City was notified that the rating on it's water system debt was upgraded by Standard \& Poor's from Ato AA-

## CASH MANAGEMENT AND INVESTMENTS

Temporarily idle cash from the City's various funds is invested through management of a common pooled cash and investments system. Maturity of investments are timed to meet the City's cash needs. Investment instruments generally consisted of U.S. Treasury Bills and Notes, government agency securities, high quality commercial paper and liquid money-market funds. Daily liquidity needs are managed by investments in liquid short-term funds of all cash not needed in the common checking account to cover checks and other debits presented to the bank for payment that day. The City has contracted with MBIA Municipal Investors Service Corporation to provide full-time, non-discretionary management of the City's operating funds portfolio.

## PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS

The City has transferred administrative responsibility for defined benefit pensions to the statewide Municipal Employees Retirement System (MERS) of Michigan. This was done to achieve the economies of scale and investment diversification that the $\$ 6$ billion MERS program offers. A parallel effort has been to reduce the City's retirement funding liabilities and volatility by replacing defined benefit pensions with a defined contribution model. This goal has been achieved and, all new employees hired by the City are now covered by a defined contribution retirement program.

The City also provides post-retirement healthcare benefits for retirees and their dependents. Since 1987, the City has had an actuarial valuation of its post employment healthcare obligation prepared annually and has followed a program of prefunding the obligation in the same manner as its pension obligations. In 2005, the City implemented the requirements of GASB statements 43 and 45 "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions."

## RISK MANAGEMENT

During 2008, the City continued participation in the Michigan Municipal Risk Management Authority (MMRMA), an intergovernmental cooperative self-insurance program. The MMRMA offers secure liability and property insurance coverage with premium stability and broad coverage at a competitive price. The City is insured up to $\$ 15$ million with a $\$ 100,000$ deductible per occurrence for general, auto, public official and law enforcement liability. During 2008, the City incurred losses of \$393,983 (including reserves). Since the City began participating in the MMRMA program in March 1986, total losses paid (including expenses but excluding reinsurance recoveries) have been $\$ 8,245,336$.

## SINGLE AUDIT

The City is required to have an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and U.S. Office of Management and Budget Circular A-133, "Audits of State, Local Governments and Non-Profit Organizations". Information related to the single audit, including the schedule of federal awards, findings and questioned costs, and auditors' reports on internal control over financial reporting and compliance with certain laws, regulations and grants are included herein. The financial activities related to the single audit requirements, such as the Community Development Block Grant Program, are also included in this financial report.

[^0]organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

## ACKNOWLEDGEMENTS

We would like to thank the members of the City Commission for their continued interest and support in conducting the financial affairs of the City in a responsible and progressive manner and for their efforts in working for the betterment of the Muskegon community. We would also like to thank the many City employees who participate in the preparation of this report.

Respectfully submitted,


Bryon L. Mazade
City Manager


Timothy J. Paul
Director of Finance

# Certificate of <br> Achievement for Excellence in Financial Reporting 

Presented to
City of Muskegon Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2007

> A Certificate of Achievement for Excellence in Financial
> Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.


## City Of Muskegon Organizational Chart



# COMPREHENSIVE ANNUAL FINANCIAL REPORT CITY OF MUSKEGON, MICHIGAN LIST OF PRINCIPAL OFFICIALS 

## ELECTED OFFICIALS

Mayor-Commissioner Steve WarmingtonAt Large
Vice Mayor-Commissioner. Stephen J. Gawron
At Large
Commissioner Chris Carter
Ward 1
Commissioner Clara Shepherd
Ward 2
Commissioner Lawrence O. Spataro
Ward 3
Commissioner Steve Wisneski
Ward 4
Commissioner Sue Wierengo
At Large
APPOINTED OFFICIALS
City Manager Bryon L. Mazade
City Attorney. ..... John C. Schrier
Director of Finance Timothy J. Paul

## FINANCIAL SECTION

# BRICKLEY DELONG 

CERTIFIED PUBLIC ACCOUNTANTS

## INDEPENDENT AUDITORS' REPORT

April 8, 2009

City Commission<br>City of Muskegon<br>Muskegon, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Muskegon as of and for the year ended December 31, 2008, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Muskegon's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Muskegon, as of December 31, 2008, and the respective changes in financial position, and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information on pages 19-30 and 72 79 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

City Commission
April 8, 2009
Page 2

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Muskegon's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is also not a required part of the basic financial statements of the City of Muskegon. The combining and individual nonmajor fund financial statements and the schedule of expenditures of federal awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

## Brickley De Long, P.C.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the City of Muskegon's annual financial report presents our discussion and analysis of the City's financial performance during the fiscal year ended December 31, 2008. Please read it in conjunction with the City's financial statements, which follow this section.

## FINANCIAL HIGHLIGHTS

- The assets of the City of Muskegon exceeded its liabilities by $\$ 132,305,830$ as of December 31, 2008. Of the total net assets, $\$ 17,484,037$ (13.2\%) was unrestricted and may be used to meet the City's ongoing obligations to citizens and creditors.
- The City's total combined net assets increased $\$ 437,728$ during 2008. This increase is primarily the result of higher property tax and income tax revenues.
- The City's governmental funds reported combined ending fund balance of $\$ 10,271,440$, a decrease of $\$ 1,962,291$ from the prior year. Most of the change results from capital spending for street improvements.
- The City's General Fund reported a total fund balance of $\$ 2,383,725$, a decrease of $\$ 536,907$ from the prior year. The decrease is attributed to higher operating costs for public safety functions and additional general fund transfers made to fund street improvements.
- The City also maintains a Budget Stabilization (or "rainy day") Fund that reported a $\$ 2.0$ million fund balance of at December 31, 2008, an increase of \$250,000 from 2007.


## OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts-management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The

Figure A-1, Required Components of the City's Annual Financial Report


Summary basic financial statements include two kinds of statements that present different views of the City.

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the City's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the government, reporting individual City operations in greater detail than the government-wide statements.
- The governmental funds statements tell how general government services were financed in the short-term as well as what remains available for future spending.
- Proprietary fund statements offer short- and long-term financial information about activities the City operates like private businesses.
- Fiduciary fund statements provide information about the financial relationships in which the City acts solely as a trustee or agent for the benefit of others, to whom the resources in question belong.

The financial statements also include detailed notes that explain some of the information in the financial statements and provide additional data. The statements are followed by a section of required supplementary
information that further explains and supports the information in the financial statements. Figure A-1 shows how the required parts of this annual report are arranged and related to one another.

Figure A-2 summarizes the major features of the City's financial
 statements, including the portion of the City government they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

## Government-Wide Statements

The government-wide statements report information about the City as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the government's assets and liabilities. All of the current
year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the City's net assets and how they have changed. Net assets-the difference between the City's assets and liabilities-is one way to measure the City's overall financial health or position. Over time, increases or decreases in the City's net assets are an indicator of whether its financial health is improving or deteriorating, respectively. However, to assess the overall health of the City, one needs to consider additional nonfinancial factors such as changes in the City's tax base.

The government-wide financial statements include not only the City of Muskegon itself (known as the primary government), but also legally separate component units for which the City is financially accountable. Financial information for these component units is reported separately from the financial information presented for the primary government itself.

The government-wide financial statements of the City include the governmental activities. Most of the City's basic services are included here, such as general government, public safety, highways and streets, sanitation, economic development, parks and recreation, and interest on long-term debt. Income taxes, federal grants, property taxes and revenues from the State of Michigan finance most of these activities.

Also included in the government-wide statements are the City's business-type activities: water, sewer and marina operations.

## Fund Financial Statements

The fund financial statements provide more detailed information about the City's major funds-not the City as a whole. Funds are accounting devices that the City uses to keep track of specific sources of funding and spending for particular purposes.

- Some funds are required by State law or other legal requirements.
- The City Commission establishes other funds to control and manage money for particular purposes or to show that it is properly using certain taxes and grants.

The City has the following kinds of funds:

- Governmental funds-Most of the City's basic services are included in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at yearend that are available for spending. Consequently, the governmental fund statements provide a detailed short-term view that helps the user determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. Because this information does not
encompass the additional long-term focus of the government-wide statements, we provide additional information on the subsequent page of the governmental funds statements that explain the relationship (or differences) between them.
- Proprietary funds-Services for which the City charges customers a fee are generally reported in proprietary funds. The City uses three proprietary funds: water, sewer, and marina. Proprietary funds, like the government-wide statements, provide both long-term and short-term financial information.
- We use internal service funds to report activities that provide supplies and services for the City's other programs and activities.
- Fiduciary funds-The City is the trustee, or fiduciary, for certain funds. It is also responsible for other assets that-because of a trust arrangement-can be used only for the trust beneficiaries. The City is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the City's fiduciary activities are reported in a separate statement of fiduciary net assets and a statement of changes in fiduciary net assets. We exclude these activities from the City's government-wide financial statements because the City cannot use these assets to finance its operations.
- Component units - Finally, the City of Muskegon's Comprehensive Annual Financial report includes six component units: the Downtown Development Authority (DDA), the Tax Increment Finance Authority (TIFA), three Local Development Finance Authorities (LDFAs) and, the newly created Brownfield Redevelopment Authority (BRA). Component units are separate legal entities for which the City of Muskegon has some level of financial accountability. The component units of the City exist primarily for the issuance and repayment of debt to finance projects in specific areas of the City. Accordingly, they are discussed below under the Capital Assets and Debt Administration heading.


## FINANCIAL ANALYSIS OF THE CITY AS A WHOLE

Net assets. The Statement of Net Assets provides an overview of the City's assets, liabilities and net assets. Over time this can provide a good indicator of the City's fiscal health. The total net assets of the City were $\$ 132,305,830$ as of December 31, 2008. This is an increase of $\$ 437,728$ over reported net assets for the prior year. A summary of the City's net assets follows:

| City's Net Assets <br> (In Thousands of Dollars) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governmental Activities |  | Business-Type |  | Total |  | Percentage <br> Change $\underline{2008-2007}$ |
|  |  |  |  |  |  |  |  |
|  | $\underline{2008}$ | $\underline{2007}$ | $\underline{2008}$ | 2007 | $\underline{2008}$ | $\underline{2007}$ |  |
| Current and other assets | \$26,501 | \$27,904 | \$8,824 | \$10,603 | \$35,325 | \$38,507 | -8.26\% |
| Capital assets | 77,490 | 76,350 | 60,002 | 59,933 | 137,492 | 136,283 | 0.89\% |
| Total Assets | 103,991 | 104,254 | 68,826 | 70,536 | 172,817 | 174,790 | -1.13\% |
| Long-term liabilities | 9,000 | 9,083 | 18,240 | 19,337 | 27,240 | 28,420 | -4.15\% |
| Other liabilities | 11,160 | 11,463 | 2,111 | 3,039 | 13,271 | 14,502 | -8.49\% |
| Total Liabilities | 20,160 | 20,546 | 20,351 | 22,376 | 40,511 | 42,922 | -5.62\% |
| Net Assets |  |  |  |  |  |  |  |
| Invested in capital assets, |  |  |  |  |  |  |  |
| Restricted | 3,557 | 5,485 | 822 | 822 | 4,379 | 6,307 | -30.57\% |
| Unrestricted | 10,709 | 10,163 | 6,776 | 7,981 | 17,485 | 18,144 | -3.63\% |
| Total Net Assets | \$83,831 | \$83,708 | \$48,475 | \$48,160 | \$132,306 | \$131,868 | 0.33\% |

The bulk of the City's net assets (\$110,441,556 or $83 \%$ ) represent investments in capital infrastructure assets, less the remaining balance of debt issued to acquire those assets. Infrastructure assets are used to provide public services to citizens and are not available for spending. Another $3.3 \%(\$ 4,380,237)$ of the City's net assets are legally restricted as to use. The remaining net assets $(\$ 17,484,037)$ are unrestricted and may be used to meet the City's operating needs and ongoing obligations.

Changes in net assets. The City's total revenues were $\$ 47,088,679$, up $0.7 \%$ from 2007. One-third of the City's revenue stream came from charges to users of specific services such as water or sewer. Another nineteen percent came from grants from the state and federal governments and thirty-five percent was from local property and income taxes. The remainder was comprised of state revenues and other sources such as investment income.

The total cost of all City programs and services during 2008 was $\$ 46,650,951$, an increase of $\$ 2,229,460$ from 2007. Seventy-five percent of these costs were for governmental activities such as police and fire protection, streets, parks, and general administration. The remaining twenty-five percent represents the costs of the City's business-type activities, specifically, water, sewer and marina operations.

The difference between the City's total revenues and expenses $(\$ 437,728)$ represents the increase in total net assets for 2008. The following table (Changes in City's Net Assets) further breaks down the change in total net assets into year-to-year changes in individual revenue and expense categories:

| Changes in City's Net Assets <br> (In thousands of dollars) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governmental Activities |  | Business-Type <br> Activities |  | Total |  |  |
|  |  |  | Change |  |  |
|  | $\underline{2008}$ | $\underline{2007}$ |  |  | $\underline{2008}$ | $\underline{2007}$ | $\underline{2008}$ | $\underline{2007}$ | 2008-2007 |
| Program revenues |  |  |  |  |  |  |  |
| Charges for services | \$3,877 | \$4,109 | \$11,817 | \$12,030 | \$15,694 | \$16,139 | -2.76\% |
| Operating grants and contributions | 5,367 | 5,229 | - | - | 5,367 | 5,229 | 2.64\% |
| Capital grants and contributions | 3,445 | 3,348 | - | - | 3,445 | 3,348 | 2.90\% |
| General revenues |  |  |  |  |  |  |  |
| Property taxes | 8,349 | 8,014 | - | - | 8,349 | 8,014 | 4.18\% |
| Income taxes | 8,118 | 7,758 | - | - | 8,118 | 7,758 | 4.64\% |
| State shared revenues | 4,488 | 4,475 | - | - | 4,488 | 4,475 | 0.29\% |
| All other | 1,519 | 1,634 | 109 | 170 | 1,628 | 1,804 | -9.76\% |
| Total revenues | 35,163 | 34,567 | 11,926 | 12,200 | 47,089 | 46,767 | 0.69\% |
| Governmental activities expenses |  |  |  |  |  |  |  |
| Public representation | 987 | 925 | - | - | 987 | 925 | 6.70\% |
| Administrative services | 783 | 784 | - | - | 783 | 784 | -0.13\% |
| Financial services | 2,292 | 2,205 | - | - | 2,292 | 2,205 | 3.95\% |
| Public safety | 13,956 | 12,802 | - | - | 13,956 | 12,802 | 9.01\% |
| Public works | 3,019 | 2,989 | - | - | 3,019 | 2,989 | 1.00\% |
| Highways, streets and bridges | 7,265 | 7,272 | - | - | 7,265 | 7,272 | -0.10\% |
| Community and economic development | 3,175 | 3,054 | - | - | 3,175 | 3,054 | 3.96\% |
| Culture and recreation | 2,624 | 2,433 | - | - | 2,624 | 2,433 | 7.85\% |
| General administration | 575 | 358 | - | - | 575 | 358 | 60.61\% |
| Interest on long-term debt | 324 | 343 | - | - | 324 | 343 | -5.54\% |
| Business-type activities expenses |  |  |  |  |  |  |  |
| Water | - | - | 5,801 | 5,795 | 5,801 | 5,795 | 0.10\% |
| Sewer | - | - | 5,503 | 5,067 | 5,503 | 5,067 | 8.60\% |
| Marina and Launch Ramp | - | - | 347 | 393 | 347 | 393 | -11.70\% |
| Total expenses | 35,000 | 33,165 | 11,651 | 11,255 | 46,651 | 44,420 | 5.02\% |
| Change in net assets before transfers | 163 | 1,402 | 275 | 945 | 438 | 2,347 | -81.34\% |
| Transfers | (40) | (40) | 40 | 40 | - | - | - |
| Change in net assets | 123 | 1,362 | 315 | 985 | 438 | 2,347 | -81.34\% |
| Net assets at beginning of year | 83,708 | 82,346 | 48,160 | 47,175 | 131,868 | 129,521 | 1.81\% |
| Net assets at end of year | \$83,831 | \$83,708 | \$48,475 | \$48,160 | \$132,306 | \$131,868 | 0.33\% |

Net assets for governmental activities increased slightly $(\$ 123,388)$ as economic conditions slowed income tax and other revenue growth. Business-type activities saw an increase in net assets of $\$ 314,340$, down from last year's increase of $\$ 985,630$.

## Governmental Activities

The following table (Net Cost of Selected City Functions) presents the cost of each of the City's largest functions as well as each function's net cost (total cost less fees generated by the activities and intergovernmental aid specifically related to the function). The net cost reflects the portion of costs funded by local tax dollars and other general resources.

- The operational cost of all governmental activities during 2008 was $\$ 34,999,188$.
- The net cost that City taxpayers paid for these activities through local taxes was $\$ 16,466,907$, or $47 \%$ of the total.
- The remaining cost was paid by user charges to those who directly benefit from the programs or by state and federal grants and contributions

Net Cost of Selected City Functions (in thousands of dollars)

|  | Total Cost of Services |  | \% Change | Net Cost of Services |  | $\begin{aligned} & \text { \% Change } \\ & \underline{2008-2007} \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2008}$ | $\underline{2007}$ |  | $\underline{2008}$ | $\underline{2007}$ |  |
| Governmental activities |  |  |  |  |  |  |
| Public safety | \$13,956 | \$12,802 | 9.0\% | \$12,670 | \$11,476 | 10.4\% |
| Community and economic development | 3,175 | 3,054 | 4.0\% | 742 | 620 | 19.7\% |
| Culture and recreation | 2,624 | 2,433 | 7.9\% | 2,157 | 1,801 | 19.8\% |
| Highways, streets and bridges | 7,265 | 7,272 | -0.1\% | 495 | 773 | -36.0\% |
| Public works | 3,019 | 2,989 | 1.0\% | 2,610 | 2,554 | 2.2\% |
| All other | 4,961 | 4,615 | 7.5\% | 3,636 | 3,257 | 11.6\% |
| Total governmental activities | \$35,000 | \$33,165 | 5.5\% | \$22,310 | \$20,481 | 8.9\% |

## Business-Type Activities

The financial goal of the City's business-type activities (i.e. water, sewer and marina operations) is to operate on a more or less "break-even" basis without making significant profit or needing general tax subsidies. For 2008, the City's total businesstype activities realized an overall increase in net assets of $\$ 314,340$.

Most of the increase is attributable to Water Fund operations. Despite a decline in water sales, operating costs in this fund were lower than anticipated resulting in increased net assets. Sewer Fund net assets decreased \$185,902 due both to higher wastewater treatment costs and the aforementioned drop in metered water sales. Marina and Launch Ramp Fund net assets decreased $\$ 57,217$ primarily due to depreciation charges on state-funded dock improvements.

## FINANCIAL ANALYSIS OF THE CITY'S FUNDS

The fund financial statements provide detailed information about the major City funds, not the City as a whole. The City's major funds for 2008 were the General Fund and the Major Street and Trunkline Fund.

## General Fund Highlights

The General Fund receives the most public attention since it is where local tax revenues are accounted for and where the most visible municipal services such as police, fire and parks are funded. The City reforecasts its General Fund budget on a quarterly basis to take into account changing economic conditions and policy priorities. The following table shows the General Fund year-end fund balance for the last five years.

|  | Year-End Fund <br> Balance | Year-to-Year \% <br> Change | Prior Year's <br> Expenditures and <br> Other Uses | Fund Balance as a \% of <br> Prior Year Expenditures <br> (Policy Target = 10\%) |
| :---: | ---: | :---: | ---: | :---: |
| 2008 | $\$ 2,383,725$ | $-18.4 \%$ | $\$ 24,800,810$ | $9.61 \%$ |
| 2007 | $2,920,632$ | $+8.6 \%$ | $24,498,778$ | $11.92 \%$ |
| 2006 | $2,690,039$ | $+6.8 \%$ | $23,658,227$ | $11.37 \%$ |
| 2005 | $2,519,605$ | $+3.0 \%$ | $23,388,020$ | $10.77 \%$ |
| 2004 | $2,445,191$ | $+0.5 \%$ | $23,705,334$ | $10.31 \%$ |

Actual 2008 General Fund expenditures were $\$ 85,266$ more than the final amended budget amount. Most of this variance resulted from higher than anticipated public safety costs. Significant budget amendments made during the year included:

- Police and Fire - amended to account for higher costs resulting from labor contract settlements and the completion of a revised actuarial valuation of retiree healthcare costs.
- Parks Maintenance - amended to reflect increased costs for maintaining bike trail system and Shoreline Drive landscaping.
- Transfers to Other Funds - amended to account for year-end transfers of resources to the Budget Stabilization $(\$ 250,000)$, Major Streets $(\$ 200,000)$, Sidewalk Replacement $(\$ 150,000)$ funds.

General Fund revenues for 2008 were $\$ 86,130$ lower than the final amended budget. This variance is primarily attributable to a six-month delay in the payment of two large invoices for city services. The national economic crisis that emerged in the fourth quarter of 2008 impacted the City's General Fund. Income tax collections, which had been strong for most of the year, fell off in the fourth quarter and came in under the amended budget projection. Finally, the City made a $\$ 250,000$ year-end transfer to it's Budget Stabilization ("rainy day") Fund in anticipation of further national economic troubles.

As a result, the City's General Fund ended 2008 with a fund balance that decreased from the prior year and fell slightly short of the policy target ( $10 \%$ of prior year expenditures).

## Major Street and Trunkline Fund Highlights

The Major Street and Trunkline Fund accounts for all of the City's street construction and maintenance activities on its primary road system. Primary funding comes from the State of Michigan. During 2008, the fund balance of the Major Street and Trunkline Fund decreased $\$ 884,222$ as a result of an aggressive street construction program using local dollars to leverage state and federal highway grants.

## CAPITAL ASSETS AND DEBT ADMINISTRATION

## Capital Assets

At the end of 2008, the City and its component units had invested $\$ 140,810,959$ in a variety of capital assets, including land, streets, equipment, buildings, water and sewer lines, and vehicles. Note D of the notes to the basic financial statements provides detailed information on the City's capital asset investment.

The City's largest capital asset projects during 2008 were for street improvement projects.

## Long-Term Debt

At year-end 2008, the City had \$29,288,465 in bonds and other long-term obligations outstanding. This represents a decrease of $8.4 \%$ from the prior year. During 2008 the City agreed to a \$500,000 Ioan from the State of Michigan to fund environmental cleanup work on Brownfield redevelopment sites. The debt will be repaid by developers who elect to access the funds through the City. No other new debt was

## Bond Ratings

The City's limited full faith and credit bonds (i.e. bonds guaranteed by the City's taxing powers) presently carry a Standard \& Poors rating of "A". Water System bonds are rated "AA-". issued during 2008.

Additional information concerning the City's long-term debt is presented in Note I to the basic financial statements.

|  | City's Long Term Debt - Bonds and Other Obligations |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| (In thousands of dollars) |  |

In addition to direct City debt, component units such as the Downtown Development Authority (DDA) and Local Development Finance Authority (LDFA) had outstanding debt totaling $\$ 8,254,288$ at year-end as shown in the table below. Debt issued by these component units typically is secured by the limited full faith and credit of the City and so is an important consideration in assessing the City's overall fiscal health. Additional information concerning component units' long-term debt is presented in Note I to the basic financial statements and is summarized as follows:

Component Unit Long Term Debt - Bonds and Other Obligations
(In thousands of dollars)

|  | Downtown Finance Authority |  | Local Development Finance Authority |  | Total |  | Total Percentage Change$\underline{2008-2007}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Due within one year | \$220 | \$210 | \$80 | \$80 | \$ 300 | \$ 290 | 3.4\% |
| Due in more than one year | 3,475 | 3,695 | 4,479 | 4,559 | 7,954 | 8,254 | -3.6\% |
| Total bonds \& other obligations | \$3,695 | \$3,905 | \$4,559 | \$4,639 | \$8,254 | \$8,544 | -3.4\% |

## ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The City's fiscal year 2009 capital budget anticipates spending \$7,744,155 for capital projects, principally street improvements, water and sewer system improvements, and scheduled equipment replacements. These improvements will be funded through grants and revenues generated by operations. No new debt issuance is anticipated in 2009.

From an operations standpoint, the City's 2009 budget plan is to maintain current service levels with no new major expenditure initiatives.

To fund operations, the City depends on five major sources of revenue: local income taxes, local property taxes, state-shared revenues, state street funds, and water and sewer utility fees. Together, these five income sources account for about three-quarters of the City's total revenues. Meaningful discussion of the City's financial outlook needs to center on these major income sources.

## Local Income Tax

The City income tax was approved by voters in 1993 and now is the primary source of funding for police, fire, parks and other general operations. The income tax rate is $1 \%$ on City residents and $1 / 2$ of $1 \%$ on non-residents working in the City. The income tax provides key advantages for core cities such as Muskegon. First, it allows the City to regionalize its tax structure by taxing non-residents who work here and use City services. Second, it allows the City to benefit from development occurring outside City limits because City residents employed by non-City employers pay income taxes. Finally, the income tax generates revenue from employees working at hospitals, churches, government agencies, colleges and other institutions traditionally exempt from paying property taxes. This is particularly important for Muskegon since six of the ten largest income tax sources are such institutions.

Income tax revenues increased from \$7,618,461 in 2007 to $\$ 7,694,780$ for 2008 (+1.0\%). For 2009, the City has revised the income tax revenue estimate at $\$ 7,100,000$. The following table shows the makeup of the City's income tax base:

| Category | Number of <br> Payers | 2000 <br> Amount Paid | Percent of <br> Total | Average <br> Amount Paid <br> 2008 | Average <br> Amount Paid <br> 2007 |
| :--- | ---: | :---: | ---: | :---: | :---: |
|  |  |  |  |  |  |
| City Resident | 7,266 | $\$ 2,905,997$ | $38 \%$ | $\$ 400$ | $\$ 397$ |
| Non-Resident | 13,482 | $3,551,774$ | $46 \%$ | 263 | 254 |
| Corporate | 1,850 | $1,237,009$ | $16 \%$ | 669 | 631 |
| Total | 22,598 | $\$ 7,694,780$ | $100 \%$ | $\$ 341$ | $\$ 329$ |

## Local Property Tax

The City's 2008 property tax millage consisted of 11 mills: 8.5 mills for general operations and 2.5 mills levied for sanitation. City charter authorizes a general operating millage up to 10 mills and state law permits a maximum sanitation millage of 3 mills. Millage rates are applied to the taxable value of property in the City to arrive at the City's property tax levy. As shown below, the City's property values have grown modestly over the last few years. For 2009, the City is projecting $\$ 7,787,372$ in property taxes, a 1.6\% increase over the \$7,666,645 collected in 2008.

|  | Total | Percent | Estimated |
| :---: | ---: | :---: | ---: |
| Year | Assessed Value | Change | Actual Value |
| 2008 | $\$ 890,119,700$ | $1.26 \%$ | $\$ 1,780,239,400$ |
| 2007 | $879,002,488$ | $4.81 \%$ | $1,758,004,976$ |
| 2006 | $838,661,200$ | $2.53 \%$ | $1,677,322,400$ |
| 2005 | $817,933,079$ | $0.22 \%$ | $1,635,866,158$ |
| 2004 | $816,137,300$ | $-0.99 \%$ | $1,632,274,600$ |

## State Shared Revenues

State shared sales tax revenues represent about twenty-percent of total General Fund revenue. The City's state shared revenue allocation is made up of two approximately equal parts. The constitutional component is a fixed percentage of total state sales tax collections that is allocated to cities on a per capita basis and that cannot be reduced by the legislature. The statutory component is determined by a complex formula and is subject to adjustment through the State's budget process. Both constitutional and statutory components depend, of course, on overall state sales tax collections. The City's recent state shared revenue history is summarized below:

| Year | State Shared <br> Revenues | Percent <br> Change |
| :---: | ---: | :---: |
| 2008 | $\$ 4,487,698$ | $+0.3 \%$ |
| 2007 | $4,475,462$ | $-1.8 \%$ |
| 2006 | $4,556,801$ | $-0.1 \%$ |
| 2005 | $4,592,852$ | $-1.1 \%$ |
| 2004 | $4,645,348$ | $-5.9 \%$ |

Continued erosion of the state shared revenue component constitutes the single biggest threat to the stability of City finances at this time. Due to the local income tax,

Muskegon is somewhat less dependent on this revenue source than most Michigan cities.

For 2009, the City projects $\$ 4,450,000$ based on current information available from the state. This is little changed from the \$4,487,698 received during 2008.

## Street Funds

The State also returns to the City a share of gasoline tax revenues to help fund maintenance and construction of major and local streets within the City. These revenues have not suffered to the extent that general state sales tax revenues have:

| Year | Street Revenues <br> from State | Percent <br> Change |
| :---: | :---: | :---: |
|  |  |  |
| 2008 | $\$ 3,199,930$ | $-2.7 \%$ |
| 2007 | $3,288,098$ | $-0.2 \%$ |
| 2006 | $3,297,183$ | $-0.7 \%$ |
| 2005 | $3,319,131$ | $-4.1 \%$ |
| 2004 | $3,459,503$ | $+9.2 \%$ |

For 2009, the City is projecting no material change in street funds from the State of Michigan.

## Water and Sewer Fees

From a government-wide entity perspective, combined water and sewer fees represent the City's largest income stream totaling $\$ 11,268,140$ in 2008. Charges to customers are based on the amount of metered services used times rates periodically set by the City Commission. During 2008, sewer rates were increased (to be effective January 1, 2009) as result of higher wastewater treatment and debt service charges enacted by Muskegon County. Further sewer rate increases may be needed in 2009 due to the potential shutdown of a major industrial sewer customer.

## CONTACTING THE CITY'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the money it receives. If you have questions about this report, need additional financial information, or wish to obtain separate financial statements for the City's component units, contact the City's Finance Department at (231) 724-6713 or by e-mail (finance@shorelinecity.com).

## FINANCIAL STATEMENTS





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City of Muskegon
STATEMENT OF ACTIVITIES
For the year ended December 31, 2008


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City of Muskegon
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS December 31, 2008

> Amounts reported for governmental activities in the Statement of Net Assets are different because:

> Capital assets used in governmental activities are not financial resources and are not reported in the governmental funds.

> Bond issuance costs are not capitalized and amortized in the governmental funds. Bond issuance costs

> Accumulated amortization
> Other receivables in governmental activities are not reported in the governmental funds.

> Accrued interest in governmental activities is not reported in the governmental funds.

> Special assessment revenue is not recognized until it is receivable in the current period and therefore is shown as deferred revenue in the governmental funds.

> Long-term liabilities in governmental activities are not due and payable in the current period and are not reported in the governmental funds.

> Bonds and notes payable
> Compensated absences
> Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the Statement of Net Assets.

> Net assets of governmental activities in the Statement of Net Assets

Total fund balance-governmental funds

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City of Muskegon
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES，EXPENDITURES AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES For the year ended December 31， 2008
Net change in fund balances－total governmental funds
Amounts reported for governmental activities in the Statement of Activities are
different because：
Governmental funds report outlays for capital assets and bond issuance costs as expenditures；in the Statement of Activities，these costs are depreciated and amortized over their estimated useful lives，respectively
Depreciation and amortization expense
Capital outlay
Debt proceeds are other financing source in the governmental funds，but the proceeds increase long－term debt in the Statement of Net Assets．
Revenue reported in the Statement of Activities that does not provide current
financial resources are not reported as revenue in the governmental funds．
Repayment of principal on long－term debt is an expenditure in the governmental funds，but
the repayment reduces long－term liabilities in the Statement of Net Assets．
Interest expense on long－term debt is recorded in the Statement of Activities when incurred，but is not reported in the governmental funds until paid．
Compensated absences are reported on the accrual method in the Statement
of Activities and reported as expenditures when financial resources are
used in the governmental funds．
Governmental funds recognize special assessments as revenue as they become current，
however they are recognized in full when levied in the Statement of Net Assets．
The internal service funds are used by management to charge the costs of certain activities to individual funds．The net change of the internal service funds is reported with governmental activities．
Change in net assets of governmental activities
The accompanying notes are an integral part of this statement．





| $\begin{gathered} \frac{7}{6} \\ \underset{1}{6} \end{gathered}$ |  | m $=$ $=$ $=$ | $\begin{aligned} & \underset{\sim}{\mathrm{N}} \\ & \text { 獰 } \end{aligned}$ |  | $\begin{aligned} & \pm \\ & \stackrel{\rightharpoonup}{0} \\ & \stackrel{i}{n} \end{aligned}$ | $\begin{array}{ll} \stackrel{\circ}{\circ} & \text { à } \\ \stackrel{0}{\infty} & \stackrel{\sim}{0} \\ & \\ & \end{array}$ | $\left\|\begin{array}{c} a \\ 0 \\ \text { a } \\ \stackrel{y}{3} \\ \end{array}\right\|$ |  |  | 先 |  |  | $\stackrel{\sim}{\infty}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 氐 <br> $\leftrightarrow$ | $\begin{aligned} & \text { O} \\ & \stackrel{0}{0} \\ & \stackrel{N}{n} \end{aligned}$ | $\begin{aligned} & \mathcal{O} \\ & \text { N } \end{aligned}$ |  | $\begin{aligned} & \text { N} \\ & \text { A} \\ & \text { ôd } \end{aligned}$ | $\stackrel{\text { 吕，}}{\rightarrow}$ | 救 | E | \％ | $\begin{aligned} & \text { E } \\ & \text { in } \end{aligned}$ | $\begin{aligned} & a \\ & \vec{a} \\ & \underset{\sim}{e} \\ & \underset{i}{\mid} \end{aligned}$ | Nun |  |
| $\begin{gathered} 6 \\ 3 \\ 3 \end{gathered}$ | ¢ | B 0 d g |  |  | $\begin{aligned} & \stackrel{\infty}{0} \\ & \underset{\sim}{0} \\ & \stackrel{0}{0} \\ & \underset{\sim}{n} \end{aligned}$ |  | $\left\|\begin{array}{c} \substack{f \\ j \\ d \\ j \\ i} \end{array}\right\|$ | $\begin{aligned} & \text { do } \\ & \text { O. } \\ & \text { in } \end{aligned}$ |  | H on in |  |  |  |
| $\left.\begin{aligned} & \text { n} \\ & \stackrel{y}{0} \\ & n \end{aligned} \right\rvert\,$ |  | م en ले in |  | crllll｜c｜ |  |  | 苞 |  |  | ลิ． | ｜oben | （1） |  |

[^1]For the year ended December 31， 2008
\[

$$
\begin{aligned}
& \text { Adjustments to reflect the consolidation of internal service fund activities } \\
& \text { related to enterprise funds } \\
& \text { Change in net assets of business-type activities }
\end{aligned}
$$
\]

The accompanying notes are an integral part of this statement．
The accompanying notes are an integral part of this statement.

$$
\begin{array}{ccccc}
\begin{array}{c}
\text { City of Muskegon } \\
\text { STATEMENT OF CASH FLOWS } \\
\text { Proprietary Funds }
\end{array} \\
\text { For the year ended December 31, 2008 }
\end{array}
$$

$$
\begin{gathered}
\text { City of Muskegon } \\
\text { STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES } \\
\text { Fiduciary Funds } \\
\text { December 31, } 2008
\end{gathered}
$$

$$
\begin{aligned}
& \text { ASSETS } \\
& \text { Cash and investments } \\
& \text { Receivables } \\
& \text { Accounts } \\
& \text { Property taxes } \\
& \text { Total assets } \\
& \text { LIABILITIES } \\
& \text { Accounts payable } \\
& \text { Due to other governmental units } \\
& \text { Deposits held for others } \\
& \text { Total liabilities }
\end{aligned}
$$

The accompanying notes are an integral part of this statement.



City of Muskegon
STATEMENT OF NET ASSETS (DEFICITS)
Discretely Presented Component Units
December 31, 2008

CURRENT ASSETS
Cash and investments
Property taxes receivable

ONCURRENT ASSETS
Capital assets, net
Nondepreciable
Net cap
Bond issuance costs, net
Total noncurrent assets
Total assets
Total noncurrent assets
Total assets
Net capital assets

CURRENT LIABILITIES
Accrued liabilities
Due to primary government
Bonds and other obligations,
NONCURRENT LIABILITIES
Bonds and other obligations, less amounts due
within one year
Total liabilities
NET ASSETS (DEFICITS)
Invested in capital assets, net of related debt
Unrestricted
The accompanying notes are an integral part of this statement.
City of Muskegon
STATEMENT OF ACTIVITIES
Discretely Presented Component Units
For the year ended December 31, 2008

| Net (Expense) Revenue and Changes in Net Assets |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Local Development Finance Authority I | Local Development Finance Authority II | Local Development Finance Authority III | Downtown Development Authority | Tax Increment <br> Finance <br> Authority | Brownfield Redevelopment Authority | Total |
| \$ | \$ - | \$ | \$ | \$ - | \$ - | \$ - |
| - | - | - | - | - | - | - |
| - | - | $(178,821)$ | - | - | - | $(178,821)$ |
| - | - | 22,034 | - | - | - | 22,034 |
| - | - | $(156,787)$ | - | - | - | $(156,787)$ |
| - | - | - | $(468,641)$ | - | - | $(468,641)$ |
| - | - | - | (138,842) | - | - | $(138,842)$ |
| - | - | - | $(607,483)$ | - | - | $(607,483)$ |
| - | - | - | - | $(50,000)$ | - | $(50,000)$ |
| - | - | - | - | - | $(17,863)$ | $(17,863)$ |
| - | - | $(156,787)$ | $(607,483)$ | $(50,000)$ | $(17,863)$ | $(832,133)$ |
| - | - | 38,249 | 505,697 | 57,458 | - | 601,404 |
| 12 | 699 | 1,126 | 926 | 173 | - | 2,936 |
| - | - | - | 384,787 | - | - | 384,787 |
| 12 | 699 | 39,375 | 891,410 | 57,631 | - | 989,127 |
| 12 | 699 | $(117,412)$ | 283,927 | 7,631 | $(17,863)$ | 156,994 |
| 335 | 24,393 | $(1,040,862)$ | (3,974,708) | 6,352 | - | $(4,984,490)$ |
| \$ 347 | \$ 25,092 | \$ (1,158,274) | \$ (3,690,781) | \$ 13,983 | \$ | \$ $\underline{(4,827,496)}$ |



Functions/Programs
Local Development Finance Authority I
Economic development
Local Development Finance Authority II
Economic development
Local Development Finance Authority III
Economic development
Interest on long-term debt
Total Local Development Finance Authority III

$$
\begin{aligned}
& \text { Downtown Development Authority } \\
& \text { Distributions to other taxing authorities } \\
& \text { Interest on long-term debt } \\
& \quad \text { Total Downtown Development Authority } \\
& \text { Tax Increment Finance Authority } \\
& \text { Economic development } \\
& \text { Brownfield Redevelopment Authority } \\
& \text { Economic development } \\
& \quad \text { Total discretely presented component units } \\
& \text { General revenues } \\
& \text { Property taxes } \\
& \text { Unrestricted investment income } \\
& \text { Miscellaneous } \\
& \text { Total general revenues } \\
& \quad \text { Change in net assets } \\
& \text { Net assets (deficits) at January 1, } 2008 \\
& \text { Net assets (deficits) at December 31, } 2008
\end{aligned}
$$

The accompanying notes are an integral part of this statement.

# City of Muskegon <br> NOTES TO FINANCIAL STATEMENTS 

December 31, 2008

## NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City of Muskegon (City) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the City's accounting policies are described below.

## Reporting Entity

The City of Muskegon was incorporated October 6, 1919, under the provisions of the Home Rule Act of the State of Michigan. The City is a municipal corporation governed by an elected mayor and six-member City Commission and is administered by a city manager appointed by the City Commission. The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements (see note below for description) to emphasize that it is legally separate from the government. Each discretely presented component unit has a December 31 fiscal year end.

## Blended Component Unit

Building Authority. The Authority is governed by a three-member board comprised of the City Manager, City Attorney and City Finance Director. For financial reporting purposes, the Building Authority is reported as if it were part of the City's operations since its sole purpose is to acquire and lease property to the City. Currently, there is no outstanding Building Authority indebtedness.

## Discretely Presented Component Units

Downtown Development Authority (DDA). The Authority's sole purpose is the collection of property tax incremental revenues, the issuance and repayment of debt and the construction of public facilities to promote and facilitate economic growth in the downtown district. Members of the DDA are appointed by the City Commission and the Authority is fiscally dependent on the City since the City Commission approves the DDA budget and must approve any debt issuance. The DDA is presented as a governmental fund type.

Tax Increment Finance Authority (TIFA). The Authority's sole purpose is the collection of property tax incremental revenues and promotion of economic development activities (including issuance of debt) in a sub-section of the downtown district. Members of the TIFA are appointed by the City Commission and the Authority is fiscally dependent on the City since the City Commission approves the TIFA budget and must approve any debt issuance. The TIFA is presented as a governmental fund type.

Local Development Finance Authority (LDFA). The City has created three separate local development finance authority districts under the aegis of the LDFA to promote and facilitate economic growth in the Port City Industrial Park, the Medendorp Industrial Park, and the SmartZone Hi-Tech Park. The LDFA’s sole purpose is the collection of property tax incremental revenues and the construction of public facilities within the districts. Members of the LDFA are appointed by the City Commission and the Authority is fiscally dependent on the City since the City Commission approves budgets and must approve any debt issuance. The LDFA districts are presented as governmental fund types.

## NOTES TO FINANCIAL STATEMENTS-CONTINUED

December 31, 2008

## NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

## Reporting Entity-Continued

## Discretely Presented Component Units-Continued

Brownfield Redevelopment Authority (BRA). The Authority's sole purpose is the collection of property tax incremental revenues and promotion of environmental remediation (including issuance of debt) in designated brownfield areas. Members of the BRA are appointed by the City Commission and the Authority is fiscally dependent on the City since the City Commission approves the BRA budget and must approve any debt issuance. The BRA is presented as a governmental fund type.

Complete financial statements of the component units can be obtained from their administrative offices, 933 Terrace Street, Muskegon, Michigan 49443.

## Related Organizations

The following organizations are related to the City's financial reporting entity:
Muskegon Hospital Finance Authority. The Muskegon Hospital Finance Authority was created by the City of Muskegon in accordance with the laws of the State of Michigan. Members of the Hospital Finance Authority are appointed by the City but the City is not financially accountable for the Authority and therefore the Authority is excluded from the accompanying financial statements. The Hospital Finance Authority's sole purpose is to issue tax-exempt debt for the benefit of Mercy Health Partners Hospital which is located within the City. The Authority has no assets or financial activity and does not prepare financial statements. The Hospital Finance Authority has no taxing power. As of December 31, 2008, there was no outstanding debt issued by the Hospital Finance Authority. The City is not obligated in any manner for repayment of debt issued by the Hospital Finance Authority, as any debt is payable solely from contractual payments from the hospitals.

Muskegon Housing Commission. The Muskegon Housing Commission was created by the City of Muskegon in accordance with the laws of the State of Michigan. Members of the Housing Commission are appointed by the City but the City is not financially accountable for the Commission and therefore the Commission is excluded from the accompanying financial statements. The Housing Commission's main purpose is to administer activities that provide adequate housing facilities for low-income families and the elimination of housing conditions that are detrimental to the public peace, health, safety, and welfare. The Commission's policy is to prepare its financial statements on the basis prescribed by the Department of Housing and Urban Development. Accordingly, the summary information below (which is required by federal regulations), is not intended to present financial position and results of operations in conformity with generally accepted accounting principles. Summary financial information for the fiscal year ended September 30, 2007, the date of its latest audited financial statements is as follows:


# City of Muskegon <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

## Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government and its component units. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirement of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

## Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements excepting agency funds which have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.
Reimbursements due for expenditure-driven grants are accrued as revenue at the time the expenditures are made, or when received in advance, deferred until expenditures are made. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Income taxes, property taxes, franchise taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within 60 days of the end of the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Measurement Focus, Basis of Accounting and Financial Statement Presentation-Continued The City reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Major Street and Trunkline Fund accounts for gas and weight tax allocations to the City by the Michigan Department of Transportation for construction and maintenance of major streets within the City.

The City reports the following three major proprietary funds:
The Sewer Fund accounts for user charges and for operating expenses and debt service of the City's sewer system.
The Water Fund accounts for user charges and for operating expenses and debt service of the City's water system.
The Marina and Launch Ramp Fund accounts for user fees collected and operating expenses for the Hartshorn Marina and boat launch ramp facilities.

Additionally, the City reports the following fund types:
Internal Service Funds account for internal engineering services for City projects; the purchase, operation, and depreciation of all City owned equipment; the payment of insurance claims and benefits; and the operation, maintenance, and depreciation of the City's public service building to other funds of the government on a cost reimbursement basis.

The Agency Funds are used to account for assets held by the City as an agent for another organization or individual.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Government Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the City's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

## Measurement Focus, Basis of Accounting and Financial Statement Presentation-Continued

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues are charges to customers for sales and services. The enterprise funds also recognize as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

## Assets, Liabilities and Net Assets or Equity

## Deposits and Investments

The City's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

The City reports its investments in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. Under this standard, certain investments are valued at fair value as determined by quoted market prices or by estimated fair values when quoted market prices are not available. The standard also provides that certain investments are valued at cost (or amortized cost) when they are of a short-term duration, the rate of return is fixed, and the City intends to hold the investment until maturity.

The City has adopted an investment policy in compliance with State of Michigan statutes. Those statutes authorize the City to invest in obligations of the United States, certificates of deposit, prime commercial paper, securities guaranteed by United States agencies or instrumentalities, United States government or federal agency obligation repurchase agreements, bankers acceptances, state-approved investment pools and certain mutual funds.

The City maintains a cash and investment pool that is available for use by all funds and component units. Each fund type's or component unit's portion of this pool is displayed on the combined balance sheet as "cash and investments". Cash overdrafts represent a deficit position in the pooled account and have been classified as amounts due to other funds.

# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

## Assets, Liabilities and Net Assets or Equity—Continued

## Deposits and Investments-Continued

For the purpose of the statement of cash flows, the City considers all assets held in the cash and investment pool to be cash and cash equivalents because the investments are not identifiable to the specific funds and the assets can be withdrawn at any time, similar to a demand deposit account.

In accordance with State law, interest earned in the Budget Stabilization Fund is recorded in the General Fund.

## Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of allowance for uncollectibles.
The City bills and collects its own property taxes and also collects taxes for the county, school and State of Michigan. Taxes are levied on each December 1 on the taxable valuation of property (as defined by state statutes) located in the Local Governmental Unit as of the preceding December 31. Uncollectible real property taxes as of the following March 1 are turned over by the City to the County for collection. The County advances the City all these delinquent real property taxes. The delinquent personal property taxes remain the responsibility of the City. Taxes levied on December 1 are recorded as receivables and deferred revenue. Taxes are recognized as revenue (and become available for appropriation) in the calendar year following the levy.

The 2007 state taxable value for real/personal property of the City totaled approximately \$711,134,000 of which approximately $\$ 18,473,000$ was captured by the component units. The ad valorem taxes levied consisted of $8.5,2.5$, and .0685 mills for the City's general operating, sanitation, and community promotion purposes. These amounts are recognized in the General Fund with captured amounts shown in the TIFA, LDFA, and DDA component units.

## Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

## Assets, Liabilities and Net Assets or Equity-Continued

## Restricted Assets

Certain proceeds of the Water Fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net assets because their use is limited by applicable bond covenants.

## Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than $\$ 10,000$ and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities) the City chose to include all such items regardless of their acquisition date or amount. The City was able to obtain the historical cost of the initial reporting of these assets by recording the actual costs incurred by the City.

Property, plant and equipment of the primary government, as well as the component units, is depreciated using the straight-line method over the following estimated useful lives:

| Assets | Years |
| :--- | :---: |
| Land improvements | $5-25$ |
| Leasehold improvements | $10-25$ |
| Buildings and improvements | $25-50$ |
| Water and sewage mains | $40-100$ |
| Furniture, vehicles and equipment | $5-20$ |
| Infrastructure | $15-50$ |
| Shared improvements | 20 |

# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

## Assets, Liabilities and Net Assets or Equity—Continued

## Compensated Absences

City employees are granted vacation and sick leave in varying amounts based on length of service and employee group. Unused vacation and sick leave days are paid to employees upon termination under limits that vary by employee group. The liability for these compensated absences is accrued when incurred in the government-wide and proprietary fund financial statements. The current portion of this debt is estimated based on historical trends. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

## Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, longterm debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net assets. Bond premiums and discounts as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

## Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

## Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures.

## Comparative Data

Comparative total data for the prior year have been presented in selected sections of the accompanying financial statements in order to provide an understanding of changes in the City's financial position and operations. However, comparative (i.e. presentation of prior year's totals by fund type) data has not been presented in each of the statements since its inclusion would make the statements unduly complex and difficult to read. Also, certain items in the 2007 financial statements have been reclassified to conform to the 2008 presentation.

City of Muskegon

## NOTES TO FINANCIAL STATEMENTS—CONTINUED

December 31, 2008

## NOTE B—STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

## Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general fund and all special revenue funds. All annual appropriations lapse at fiscal year end.

The City follows these procedures in establishing the budgetary information provided in the financial statements:
a. Prior to September 1, the City Manager submits to the City Commission a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
b. Public hearings are conducted at City Hall to obtain public comments.
c. Prior to September 25 , the budget is legally adopted by the City Commission.
d. Supplemental appropriations, when required to provide for additional expenditures, are matched by additional anticipated revenues or an appropriation of available fund balance and must be approved by the City Commission.

The appropriated budget is prepared by fund, function and department. The City Manager may transfer line-item budget amounts within departments. Transfers of appropriations between departments require the approval of the City Commission. The legal level of budgetary control is the department level for the General Fund and the total expenditure or "fund" level for all other funds. The City Commission made several supplemental budgetary appropriations throughout the year.

## Excess of Expenditures Over Appropriations

During the year ended December 31, 2008, actual expenditures exceeded appropriations for city attorney by $\$ 49,053$, police department by $\$ 138,620$ and fire department by $\$ 144,768$ in the General Fund. In the Major Street and Trunkline and Local Street funds, total actual expenditures exceeded appropriations by $\$ 420,135$ and 891,357 , respectively. These over-expenditures were funded with available fund balance.

## Fund Deficits

As of December 31, 2008, the BRA Fund had an unreserved fund deficit of $\$ 17,863$ and the HOME Fund had an unreserved fund deficit of $\$ 316,838$. The deficits will be eliminated through future operations.

## NOTES TO FINANCIAL STATEMENTS—CONTINUED

December 31, 2008

## NOTE C-DEPOSITS AND INVESTMENTS

As of December 31, 2008, the City had the following investments:


Interest rate risk. The City has a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. At least $10 \%$ of the City's total portfolio must be in instruments maturing in 30 days or less and the weighted average maturity cannot be over three years. US Agency obligations, federal instrumentality securities and time certificates of deposit cannot have a final maturity exceeding five years, repurchase agreements cannot have a final maturity exceeding one year, commercial paper cannot have a final maturity exceeding 270 days and eligible bankers’ acceptances cannot have a final maturity exceeding 180 days.

Credit risk. State law limits investments in commercial paper and corporate bonds to the two highest classifications issued by nationally recognized statistical rating organizations. The City has no investment policy that would further limit its investment choices.

Concentration of credit risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the City investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized. The City has a concentration of credit risk policy that limits investment in commercial paper, eligible bankers acceptances and time certificates of deposit to $25 \%$ each of the total portfolio. More than 5 percent of the City's investments are in U.S. Agency obligations issued by the Federal Home Loan Bank which comprise 5.61 percent of the City's investments.

# City of Muskegon <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED 

 <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED}

December 31, 2008

## NOTE C—DEPOSITS AND INVESTMENTS—Continued

Custodial credit risk - deposits. In the case of deposits, this is the risk that in the event of a bank failure, the City's deposits may not be returned to it. As of December 31, 2008, $\$ 245,799$ of the City's bank balance of $\$ 495,799$ was exposed to custodial credit risk because it was uninsured and uncollateralized. The City's investment policy sets certain credit requirements that a bank must meet for the City to deposit funds in it.

Custodial credit risk - investments. This is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City has a custodial credit risk policy for investments that requires that all investments that are held with a third-party for safekeeping be in the City's name.

Foreign currency risk. The City is not authorized to invest in investments which have this type of risk.

## Restricted Assets

Restrictions are placed on assets by bond ordinance and City Commission action. At December 31, 2008, restricted cash and investments in the Water Fund of $\$ 822,559$ were restricted by bond ordinance.

## NOTE D-CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2008 was as follows:

|  |  | Balance January 1, 2008 |  | Additions |  | Deductions |  | Balance December 31, 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental activities: |  |  |  |  |  |  |  |  |
| Capital assets, not being depreciated: |  |  |  |  |  |  |  |  |
| Land | \$ | 12,371,063 | \$ | 25,650 | \$ | - | \$ | 12,396,713 |
| Construction in progress |  | 5,051,872 |  | 5,104,722 |  | 3,102,589 |  | 7,054,005 |
| Total capital assets, not being depreciated |  | 17,422,935 |  | 5,130,372 |  | 3,102,589 |  | 19,450,718 |
| Capital assets, being depreciated: |  |  |  |  |  |  |  |  |
| Land improvements |  | 4,118,319 |  | - |  | - |  | 4,118,319 |
| Leasehold improvements |  | 304,365 |  | - |  | - |  | 304,365 |
| Buildings and improvements |  | 20,815,694 |  | 150,683 |  | - |  | 20,966,377 |
| Furniture, vehicles and equipment |  | 11,605,170 |  | 452,203 |  | 205,260 |  | 11,852,113 |
| Infrastructure |  | 65,331,684 |  | 3,102,589 |  | 838,403 |  | 67,595,870 |
| Shared improvements |  | 5,576,901 |  | - |  | - |  | 5,576,901 |
| Total capital assets, being depreciated |  | 107,752,133 |  | 3,705,475 |  | 1,043,663 |  | 110,413,945 |

## NOTES TO FINANCIAL STATEMENTS-CONTINUED

December 31, 2008

## NOTE D-CAPITAL ASSETS-Continued

|  |  | $\begin{gathered} \text { Balance } \\ \text { January 1, } \\ 2008 \\ \hline \end{gathered}$ |  | Additions |  | Deductions |  | $\begin{gathered} \text { Balance } \\ \text { December 31, } \\ 2008 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental activities-Continued |  |  |  |  |  |  |  |  |
| Less accumulated depreciation: |  |  |  |  |  |  |  |  |
| Land improvements | \$ | 383,980 | \$ | 136,536 | \$ | - | \$ | 520,516 |
| Leasehold improvements |  | 78,153 |  | 28,096 |  | - |  | 106,249 |
| Buildings and improvements |  | 12,467,262 |  | 436,587 |  | - |  | 12,903,849 |
| Furniture, vehicles and equipment |  | 8,919,960 |  | 613,643 |  | 198,560 |  | 9,335,043 |
| Infrastructure |  | 25,615,612 |  | 3,093,063 |  | 838,403 |  | 27,870,272 |
| Shared improvements |  | 1,360,283 |  | 278,845 |  | - |  | 1,639,128 |
| Total accumulated depreciation |  | 48,825,250 |  | 4,586,770 |  | 1,036,963 |  | 52,375,057 |
| Total capital assets, being depreciated, net |  | 58,926,883 |  | $(881,295)$ |  | 6,700 |  | 58,038,888 |
| Capital assets, net | \$ | 76,349,818 | \$ | 4,249,077 | \$ | 3,109,289 | \$ | 77,489,606 |
| Business-type activities: |  |  |  |  |  |  |  |  |
| Capital assets, not being depreciated: |  |  |  |  |  |  |  |  |
| Land | \$ | 142,250 | \$ | - | \$ | - | \$ | 142,250 |
| Construction in progress |  | 2,056,632 |  | 2,100,532 |  | 1,567,631 |  | 2,589,533 |
| Total capital assets, not being depreciated |  | 2,198,882 |  | 2,100,532 |  | 1,567,631 |  | 2,731,783 |
| Capital assets, being depreciated: |  |  |  |  |  |  |  |  |
| Land improvements |  | 1,888,965 |  | - |  | - |  | 1,888,965 |
| Buildings and systems |  | 81,641,799 |  | 1,567,631 |  | - |  | 83,209,430 |
| Machinery and equipment |  | 1,332,845 |  | 270,475 |  | - |  | 1,603,320 |
| Total capital assets, being depreciated |  | 84,863,609 |  | 1,838,106 |  | - |  | 86,701,715 |
| Less accumulated depreciation: |  |  |  |  |  |  |  |  |
| Land improvements |  | 1,599,720 |  | 37,609 |  | - |  | 1,637,329 |
| Buildings and systems |  | 24,850,628 |  | 2,195,950 |  | - |  | 27,046,578 |
| Machinery and equipment |  | 679,610 |  | 69,258 |  | - |  | 748,868 |
| Total accumulated depreciation |  | 27,129,958 |  | 2,302,817 |  | - |  | 29,432,775 |
| Total capital assets, being depreciated, net |  | 57,733,651 |  | $(464,711)$ |  | - |  | 57,268,940 |
| Capital assets, net |  | 59,932,533 | \$ | 1,635,821 | \$ | 1,567,631 |  | 60,000,723 |

# City of Muskegon <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE D-CAPITAL ASSETS-Continued

## Depreciation

Depreciation expense was charged to functions as follows:

| Governmental activities: <br> Administrative services <br> Public safety <br> Public works <br> Highways, streets and bridges <br> Community and economic development <br> Culture and recreation <br> General administration <br> Internal Service Fund depreciation is charged to the <br> various programs based on their usage of the assets |
| :--- |
|  |
| Business-type activities: |
| Water <br> Sewer <br> Marina and Launch Ramp |
|  |
|  |

## Depreciation

Depreciation expense was charged to economic development.

## NOTE E-ACCESS RIGHTS

Access rights activity for the year ended December 31, 2008 was as follows:


## Amortization

Amortization expense was charged to sewer.

## NOTE F-BOND ISSUANCE COSTS

Bond issuance cost activity for the year ended December 31, 2008 was as follows:

|  | Balance <br> January 1, $2008$ |  | Additions |  | Deductions |  | Balance December 31, 2008 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental activities: |  |  |  |  |  |  |  |  |
| Bond issuance costs | \$ | 210,974 | \$ | - | \$ | - | \$ | 210,974 |
| Less accumulated amortization |  | 66,509 |  | 11,869 |  | - |  | 78,378 |
| Bond issuance costs, net | \$ | 144,465 | \$ | $(11,869)$ | \$ | - | \$ | 132,596 |
| Business-type activities: |  |  |  |  |  |  |  |  |
| Bond issuance costs | \$ | 270,814 | \$ | - | \$ | - | \$ | 270,814 |
| Less accumulated amortization |  | 184,153 |  | 13,963 |  | - |  | 198,116 |
| Bond issuance costs, net | \$ | 86,661 | \$ | $(13,963)$ | \$ | - | \$ | 72,698 |

## Amortization

Amortization expense was charged to functions as follows:

## Governmental Activities:

Interest on long-term debt
$\$ 1$

## Business-type Activities:

Water


# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE G-INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of December 31, 2008 is as follows:

## Due to/from other funds:

| Receivable Fund | Payable Fund | Amount |
| :--- | :--- | ---: |
| Budget Stabilization Fund | Major Street and Trunkline Fund | $\$$ |
| Budget Stabilization Fund | Community Development <br>  <br>  <br> Block Grant Fund |  |
| Budget Stabilization Fund | HOME Rehabilitation Fund | 589,072 |
| Budget Stabilization Fund | Lead Abatement Fund | 404,904 |
| Budget Stabilization Fund | Sewer Fund | 189,851 |
|  |  | $\$ \mathbf{2 4 9 , 3 8 7}$ |

The outstanding balances between funds result from the payable funds having negative positions in the City's cash and investment pool.

The BRA component unit owes the Budget Stabilization Fund $\$ 17,863$ as a result of having a negative position in the City's cash and investment pool.

## Interfund transfers:

| Transfers in | Amount |  |  | Transfers out |
| :--- | ---: | :--- | ---: | ---: |
| General Fund | Amount |  |  |  |

Each year, the General Fund transfers funds to the Major Street and Trunkline Fund, Local Street Fund, Sidewalk Replacement Fund and Public Improvement Fund to finance capital improvements. Other transfers between funds are made to meet grant matching requirements or other operational needs.

# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE H—DEFERRED REVENUE

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue reported in the governmental funds were as follows:


## NOTE I—LONG-TERM DEBT

## Summary of Changes in Long-Term Liabilities

The following is a summary of long-term liabilities activity for the City for the year ended December 31, 2008.

|  |  | Balance January 1, 2008 |  | Additions |  | Reductions |  | Balance December 31, 2008 |  | Due within one year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental activities: |  |  |  |  |  |  |  |  |  |  |
| General obligation debt | \$ | 5,383,382 | \$ | - | \$ | 44,025 | \$ | 5,339,357 | \$ | 50,000 |
| Intergovernmental contractual obligations |  | 1,136,900 |  | 500,000 |  | 220,000 |  | 1,416,900 |  | 297,000 |
| Michigan Transportation |  |  |  |  |  |  |  |  |  |  |
| Fund obligations |  | 390,000 |  | - |  | 390,000 |  | - |  | - |
| Special assessment obligations |  | 1,545,000 |  | - |  | 290,000 |  | 1,255,000 |  | 260,000 |
| Installment purchase agreement |  | 504,118 |  | - |  | 54,148 |  | 449,970 |  | 56,000 |
| Compensated absences |  | 1,347,929 |  | 1,527,625 |  | 1,427,974 |  | 1,447,580 |  | 246,000 |
| Governmental activity long-term liabilities | \$ | 10,307,329 | \$ | 2,027,625 | \$ | 2,426,147 | \$ | 9,908,807 | \$ | 909,000 |

## NOTE I-LONG-TERM DEBT—Continued

## Summary of Changes in Long-Term Liabilities-Continued

|  |  | Balance January 1, 2008 |  | Additions |  | Reductions |  | Balance December 31, 2008 |  | Due within one year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business-type activities: |  |  |  |  |  |  |  |  |  |  |
| Revenue obligation | \$ | 20,268,590 | \$ | - | \$ | 1,071,790 | \$ | 19,196,800 | \$ | 1,110,000 |
| Intergovernmental contractual obligations |  | 1,221,207 |  | - |  | 1,221,207 |  | - |  | - |
| Compensated absences |  | 176,876 |  | 165,036 |  | 159,054 |  | 182,858 |  | 29,000 |
| Business-type activity long-term liabilities | \$ | 21,666,673 | \$ | 165,036 | \$ | 2,452,051 | \$ | 19,379,658 | \$ | 1,139,000 |
| Component units: |  |  |  |  |  |  |  |  |  |  |
| Revenue obligations | \$ | 1,000,000 | \$ | - | \$ | - | \$ | 1,000,000 | \$ | - |
| General obligation debt |  | 7,543,719 |  | - |  | 289,431 |  | 7,254,288 |  | 300,000 |
| Component unit longterm liabilities | \$ | 8,543,719 | \$ | - | \$ | 289,431 | \$ | 8,254,288 | \$ | 300,000 |
| Governmental activities: |  |  |  |  |  |  |  |  |  |  |
| General obligation debt: |  |  |  |  |  |  |  |  |  |  |
| \$5,400,000 Limited Tax General Obligation Bonds of |  |  |  |  |  |  |  |  |  |  |
| \$350,000 through O |  | 1, 2032; int |  | at 4\% to 4 |  |  |  |  | \$ | 5,355,000 |
| Less bond discount |  |  |  |  |  |  |  |  |  | $(15,643)$ |
| Intergovernmental contractual obligations: |  |  |  |  |  |  |  |  |  |  |
| \$1,276,900 Non-interest bearing State of Michigan urban land |  |  |  |  |  |  |  |  |  | assembly loan of 1999 payable in annual installments of |
| \$200,000 to \$276,90 |  | ough October |  |  |  |  |  |  |  | 276,900 |
| \$700,000 Non-interest bearing State of Michigan urban land assembly loan of 2005 payable in annual installments of |  |  |  |  |  |  |  |  |  |  |
| \$500,000 State of Michigan Brownfield Redevelopment loan of 2008 payable in annual installments of $\$ 54,572$ from |  |  |  |  |  |  |  |  |  |  |
| March 18, 2010 thro |  | March 18, 20 |  | ncluding in |  | t at 2\% |  |  |  | 500,000 |

# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE I-LONG-TERM DEBT—Continued

| Summary of Changes in Long-Term Liabilities-Continued Governmental activities:-Continued |  |  |
| :---: | :---: | :---: |
| Special assessment obligations: |  |  |
| \$1,495,000 Special assessment improvement bonds of |  |  |
| \$825,000 Special assessment improvement bonds of 2000 payable in annual installments of $\$ 70,000$ to $\$ 85,000$ through April 1, 2010; interest at $4.9 \%$ to $5 \%$ |  | 155,000 |
| \$1,575,000 Capital improvement bonds of 2003 payable in annual installments of $\$ 115,000$ to $\$ 150,000$ |  |  |
| Installment purchase agreement: |  |  |
| $\$ 54,148$ to $\$ 72,658$ through April 1, 2015; interest at |  |  |
| 3.83\% |  | 449,970 |
|  |  | $\begin{aligned} & \hline 8,461,227 \\ & 1,447,580 \\ & \hline \end{aligned}$ |
| Compensated absences | \$ | 9,908,807 |
| Business-type activities: |  |  |
| $\$ 5,465,000$ Water supply system bonds of 1993 payable in two installments of $\$ 450,000$ from May 1, 2012 through |  |  |
| May 1, 2013; interest at 4.5\% | \$ | 900,000 |
| Less bond discount |  | $(7,833)$ |
| \$9,575,000 Water supply system bonds of 1999 payable in annual installments of $\$ 130,000$ to $\$ 800,000$ through |  |  |
| May 1, 2019; interest at 4.10\% to 4.75\% |  | 6,175,000 |
| Less bond discount |  | $(40,367)$ |
| \$13,900,000 Drinking Water State Revolving Fund loan of 2004 payable in annual installments of $\$ 600,000$ to |  |  |
| \$840,000 through October 1, 2025; interest at 2.13\% |  | 12,170,000 |
|  |  | 19,196,800 |
| Compensated absences |  | 182,858 |
|  |  | 19,379,658 |

City of Muskegon

## NOTES TO FINANCIAL STATEMENTS-CONTINUED

December 31, 2008

## NOTE I-LONG-TERM DEBT—Continued

## Summary of Changes in Long-Term Liabilities-Continued Component units:

Revenue obligations:
\$1,000,000 Non-interest bearing Downtown Development
Authority promissory note to Muskegon County payable
August 30, 2019

General obligation debt:
\$4,005,000 Downtown Development Authority tax increment refunding bonds of 2001 payable in annual installments of \$220,000 to \$335,000 through June 1, 2018; interest at $4.2 \%$ to $5 \% \quad 2,695,000$
\$4,725,000 Local Development Finance Authority tax increment bonds of 2002 payable in annual installments of \$80,000 to \$400,000 through November 1, 2025; interest at $3.63 \%$ to $4.85 \%$ 4,565,000

Less bond discount
\$ 1,000,000
\$ 8,254,288

For governmental activities, claims and judgments and compensated absences are generally liquidated by the General Fund.

The special assessment bonds are backed by the limited full faith and credit of the City.
In 2005, the County of Muskegon began making improvements to the regional sewer treatment facilities. The project was funded with $\$ 17,500,000$ bonds issued through the State of Michigan Clean Water Revolving Fund Loan Program. The County operates the system and makes payments on the bonds with user charges to the local units. The City has pledged its limited tax full faith and credit for the payment of its portion of the debt should user charges collected by the County be insufficient to make the debt payments. The City's portion of the debt on December 31, 2008 was approximately $\$ 5,917,000$. The City is unaware of any circumstances that would cause a shortfall in the near future.

## NOTES TO FINANCIAL STATEMENTS-CONTINUED

December 31, 2008

## NOTE I—LONG-TERM DEBT—Continued

The \$4,725,000 Local Development Finance Authority (LDFA) tax increment bonds of 2002 are partially guaranteed by the Community Foundation for Muskegon County. If LDFA tax increment revenues are not sufficient to cover debt service costs in any year, the Foundation has agreed to pay one-half of such shortfall, up to $\$ 75,000$ annually. This commitment extends through December 31, 2016.

The City was in compliance in all material respects with all the revenue bond ordinances at December 31, 2008.

Annual debt service requirements to maturity for debt outstanding as of December 31, 2008 follows:

| Year ending <br> December 31, | Governmental activites |  |  |  | Business-type activities |  |  |  | Component units |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Principal |  | Interest |  | Principal |  | Interest |  | Principal |  | Interest |
| 2009 | \$ | 663,371 | \$ | 277,183 | \$ | 1,110,000 | \$ | 567,463 | \$ | 300,000 | \$ | 320,219 |
| 2010 |  | 393,466 |  | 264,040 |  | 1,150,000 |  | 533,023 |  | 310,000 |  | 307,811 |
| 2011 |  | 417,083 |  | 261,898 |  | 1,185,000 |  | 496,787 |  | 320,000 |  | 294,604 |
| 2012 |  | 425,632 |  | 251,369 |  | 1,220,000 |  | 458,514 |  | 425,000 |  | 280,834 |
| 2013 |  | 434,311 |  | 240,350 |  | 1,260,000 |  | 418,422 |  | 500,000 |  | 262,268 |
| 2014-2018 |  | 1,414,505 |  | 1,045,433 |  | 6,975,000 |  | 1,426,121 |  | 3,200,000 |  | 931,336 |
| 2019-2023 |  | 1,603,502 |  | 830,195 |  | 4,680,000 |  | 446,657 |  | 2,595,000 |  | 354,156 |
| 2024-2028 |  | 1,725,000 |  | 503,180 |  | 1,665,000 |  | 53,231 |  | 610,000 |  | 44,864 |
| 2029-2032 |  | 1,400,000 |  | 146,650 |  | - |  | - |  | - |  | - |
|  | \$ | 8,476,870 | \$ | 3,820,298 |  | $\underline{\text { 19,245,000 }}$ | \$ | 4,400,218 | \$ | 8,260,000 | \$ | 2,796,092 |

Annual debt service requirements to maturity by type of debt as of December 31, 2008 follows:

| Year ending <br> December 31, | General Obligation Debt |  |  |  | Revenue Obligations |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governmentalactivities |  | Componentunits |  | Business-type activities |  | Component units |  |
| 2009 | \$ | 267,345 | \$ | 620,219 | \$ | 1,677,463 | \$ | - |
| 2010 |  | 285,345 |  | 617,811 |  | 1,683,023 |  | - |
| 2011 |  | 282,545 |  | 614,604 |  | 1,681,787 |  | - |
| 2012 |  | 279,745 |  | 705,834 |  | 1,678,514 |  |  |
| 2013 |  | 276,945 |  | 762,268 |  | 1,678,422 |  |  |
| 2014-2018 |  | 1,342,725 |  | 4,131,336 |  | 8,401,121 |  | - |
| 2019-2023 |  | 2,379,125 |  | 1,949,156 |  | 5,126,657 |  | 1,000,000 |
| 2024-2028 |  | 2,228,180 |  | 654,864 |  | 1,718,231 |  | - |
| 2029-2032 |  | 1,546,650 |  | - |  | - |  | - |
|  | \$ | 8,888,605 | \$ | 10,056,092 | \$ | 23,645,218 | \$ | 1,000,000 |

## NOTE I-LONG-TERM DEBT-Continued

| Year ending December 31, | $\begin{gathered} \frac{\text { Intergovernmental }}{\text { Governmental }} \\ \text { activities } \\ \hline \end{gathered}$ |  | Installment Purchase Agreement Governmental activities |  | Special <br> Assessment <br> Governmental <br> activities |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2009 | \$ | 296,900 | \$ | 72,624 | \$ | 303,685 |
| 2010 |  | 74,572 |  | 72,838 |  | 224,751 |
| 2011 |  | 174,572 |  | 73,059 |  | 148,805 |
| 2012 |  | 174,572 |  | 73,291 |  | 149,393 |
| 2013 |  | 174,572 |  | 73,534 |  | 149,610 |
| 2014-2018 |  | 512,859 |  | 147,835 |  | 456,519 |
| 2019-2023 |  | 54,572 |  | - |  | - |
| 2024-2028 |  | - |  | - |  | - |
| 2029-2032 |  | - |  | - |  | - |
|  | \$ | 1,462,619 | \$ | 513,181 | \$ | 1,432,763 |

## NOTE J-DESIGNATED FUND BALANCE

Unreserved fund balances designated for specific purposes as of December 31, 2008 were as follows:
Public Improvement Fund

Designated for fire equipment replacement
Designated for Pere Marquette Park improvements
\$ 807,062
35,674
842,736
State Grants Fund
Designated for Smither Ryerson grant match

150,000
\$ 992,736

# City of Muskegon <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED 

 <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED}

December 31, 2008

## NOTE K—OTHER INFORMATION

## Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and natural disasters. The City manages its liability and property risk by participating in the Michigan Municipal Risk Management Authority (MMRMA), a public entity risk pool providing property and liability coverage to its participating members. The City pays an annual premium to MMRMA for its insurance coverage. The MMRMA is self-sustaining through member premiums and provides, subject to certain deductibles, occurrence-based casualty coverage for each incident and occurrence-based property coverage to its members by internally assuring certain risks and reinsuring risks through commercial companies. A $\$ 100,000$ deductible is maintained to place the responsibility for small charges with the City. Settled claims resulting from these risks have not exceeded insurance coverage in any of the past three fiscal years. Changes in the fund's claim liability amount in 2008 and 2007 were as follows:

| Year ended <br> December 31, | Balance at beginning of year |  | Current year claims and changes in estimates |  | Claims payments |  | Balance at end of year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | \$ | 44,125 | \$ | 269,792 | \$ | 133,564 | \$ | 180,353 |
| 2007 |  | 90,394 |  | 108,961 |  | 155,230 |  | 44,125 |

The City manages its workers' compensation risk by participating in the Michigan Municipal Workers' Compensation Fund (MMWCF), a public entity risk pool providing workers' compensation coverage to its participating members. The City pays an annual premium to MMWCF for its workers' compensation coverage. The MMWCF is self-sustaining through member premiums and provides statutory workers' compensation coverage to its members by internally assuring certain risks and reinsuring risks through commercial companies. Settled claims resulting from these risks have not exceeded insurance coverage in any of the past three fiscal years.

The City is self-insured for employee health care benefits for those employees selecting the City plan over other options. Under this plan, the General Insurance Fund provides coverage for up to a maximum of $\$ 350,000$ per covered individual's lifetime. As of December 31, 2008, the claims liability including incurred but not reported claims was $\$ 18,875$. A liability was recorded in the accompanying financial statements for the estimated claims liability. The claims liability was based on past experience, a review of pending claims and other social and economic factors. The above estimate was not discounted and there were no outstanding claims for which annuity contracts have been purchased in the claimant's name. No significant reductions in insurance coverage were made in the last fiscal year. Settled claims have not exceeded the commercial coverage in any of the past three fiscal years. Changes in the fund's claim liability amount in 2008 and 2007 were as follows:

| Year ended December 31, |  | Balance <br> at beginning of year |  | Current year claims and changes in estimates |  | Claims payments |  | Balance at end of year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | \$ | 20,735 | \$ | 1,055,901 | \$ | 1,057,761 | \$ | 18,875 |
| 2007 |  | 103,901 |  | 1,350,547 |  | 1,433,713 |  | 20,735 |

# City of Muskegon <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED 

 <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED}

December 31, 2008

## NOTE K—OTHER INFORMATION—Continued

## Contingencies

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability to the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the City expects such amounts, if any, to be immaterial.

The City is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the City's counsel the resolution of these matters will not have a material adverse effect on the financial condition of the City.

## Commitments

At December 31, 2008, the City had entered into various agreements for construction projects and capital purchases. Below is a summary of those agreements:

| Fund | Project | Spent-to-date |  | Remaining commitment |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| General | Police department men's locker room | \$ | - | \$ | 92,474 |
| Public Improvement | Richard's Park building demolition |  | - |  | 82,600 |
| Water | Radio meter reading devices |  | - |  | 1,240,000 |
| Equipment | New backhoe |  | - |  | 65,810 |

## Leases

The City leases an office facility under a noncancelable operating lease that expires June 2012 with the option by the tenant to renew the term of the lease for five successive periods of five years each. The City received rental income of $\$ 45,450$ for the year ended December 31, 2008. The future minimum rental income for this lease is as follows:


# City of Muskegon <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED 

 <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED}

December 31, 2008

## NOTE L-PENSION PLANS

## Defined Benefit Pension Plan

Plan Description. The City has an agent multiple-employer defined benefit pension plan with the Municipal Employees Retirement System (MERS). The Plan provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to Plan members and beneficiaries. Act No. 427 of the Public Acts of 1984 of the State of Michigan assigns the authority to establish and amend the benefit provisions of the plans that participate in MERS to the respective employer entities; that authority rests with the City. A copy of the complete financial report and required supplemental information can be obtained by writing to:

City of Muskegon<br>933 Terrace Street<br>Muskegon, MI 49443

Funding Policy. City employees are required to contribute 5 to 6 percent to the Plan depending on employee contract. The City is required to contribute at an actuarially-determined rate depending upon employee group from 4.7 to 10.13 percent of annual covered payroll depending on the plan. The contributions requirements of plan members and the City are established and may be amended by MERS.

Annual Pension Cost. For the year ended December 31, 2008, the City's annual pension cost was approximately $\$ 1,167,000$ was equal to the City's required and actual contribution.

## Trend Information

| Year ended | Approximate Annual Pension Cost (APC) |  | Percentage of APC Contributed |  | Net Pension Obligation |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12/31/07 | \$ | 819,000 | 100 | \% | \$ | - |
| 12/31/08 |  | 1,167,000 | 100 |  |  | - |

The required contribution was determined as part of the December 31, 2006 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included (a) 8 percent investment rate of return (net of administrative expenses), (b) projected salary increases ranging from 0 percent to 4.5 percent, and (c) 4.5 percent per year compounded annually attributable to inflation. The actuarial value of plan assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period. The plan's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2007 was 28 years which will be reduced by one year in each of the next eight valuations until reaching 20 years after which the 20 year period will be reestablished with each annual actuarial valuation.

# NOTES TO FINANCIAL STATEMENTS-CONTINUED 

December 31, 2008

## NOTE L—PENSION PLANS—Continued

## Defined Benefit Pension Plan-Continued

Funding Status and Funding Progress. As of December 31, 2007, the most recent actuarial valuation date, the plan was 104 percent funded. The actuarial accrued liability for benefits was approximately $\$ 83,118,000$, and the actuarial value of assets was approximately $\$ 86,157,000$, resulting in an unfunded actuarial accrued liability (UAAL) of approximately a negative $\$ 3,039,000$. The covered payroll (annual payroll of active employees covered by the plan) was approximately $\$ 12,684,000$, and the ratio of the UAAL to the covered payroll was a negative 24 percent due to the plan being overfunded.

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of the plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

## Defined Contribution Pension Plan

The City also maintains a defined contribution plan offered by MERS and administered by the ICMA Retirement Corporation (ICMA), an independent third party. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investments. Depending on employee group, the Plan covers all City employees hired after January 2005 to July 2006 and those hired earlier who elected to convert from the defined benefit plan. The City is required to contribute 3 percent to 10 percent of a qualified employees’ annual compensation each year depending on employee group. Qualified employees are required to contribute 0 percent to 6 percent of annual compensation depending on employee group. For the year ended December 31, 2008, City and employee contributions were approximately $\$ 78,000$ and $\$ 42,000$, respectively.

## Deferred Compensation Plan

The City offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan, available to all full-time employees at their option, permits participants to defer a portion of their salary until future years. The deferred compensation is not available to participants until termination, retirement, death, or unforeseeable emergency.

The Plan has created a trust for the exclusive benefit of the Plan's participants and beneficiaries under rules provided by Internal Revenue Code Section 401(f).

# City of Muskegon <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED 

 <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED}

December 31, 2008

## NOTE M—OTHER POST-EMPLOYMENT BENEFITS

Plan Description. The City has a retiree healthcare funding vehicle administered Municipal Employees Retirement System (MERS), an agent multiple-employer postemployment healthcare plan (OPEB). The retiree healthcare funding vehicle is established under the authority of section 115 of the IRS code and is exempt from taxation. The Plan provides health insurance to eligible retirees and their spouses. Act No. 149 of the Public Acts of 1999 of the State of Michigan assigns the authority to establish and amend the benefit provisions of the plans that participate in MERS to the respective employer entities; that authority rests with the City. A copy of the complete financial report and required supplemental information can be obtained by writing to:

City of Muskegon<br>933 Terrace Street<br>Muskegon, MI 49443

Funding Policy. Plan members are not required to contribute to the Plan. The City is required to contribute the annual required contribution of the employer (ARC) at an actuarially-determined rate which varies upon employee group from 3.9 to 9.4 percent of covered wages. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded liabilities (or funding excess) over a period not to exceed thirty years. The contribution requirements of plan members and the City are established and may be amended by MERS.

Annual OPEB Cost. For the year ended December 31, 2008, the City’s OPEB cost (expense) of approximately $\$ 1,476,000$ was equal to the City's ARC and actual contribution.

## Trend Information

| $\underline{\text { Year ended }}$ | Approximate |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Annual Required Contribution (ARC) | Percentage of ARC Contributed |  |  | Net ARC <br> Obligation |
| 12/31/07 | \$ | 1,326,000 | 100 | \% | \$ | - |
| 12/31/08 |  | 1,476,000 | 100 |  |  | - |

# City of Muskegon <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED 

 <br> <br> NOTES TO FINANCIAL STATEMENTS-CONTINUED}

December 31, 2008

## NOTE M—OTHER POST-EMPLOYMENT BENEFITS—Continued

Actuarial Methods and Assumptions. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and Plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of Plan members not contributing to the Plan. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The required contribution was determined as part of the December 31, 2006 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included (a) 8 percent investment rate of return (net of administrative expenses), (b) an annual healthcare trend rate of 11 percent initially, reduced by decrements to an ultimate rate of 4.5 percent after 10 years. Both rates assume include a 4.5 percent inflation assumption. The Plan's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on a closed basis. The remaining amortization period at December 31, 2007 is 30 years.

Funded Status and Progress. As of December 31, 2007, the most recent actuarial valuation date, the plan was 46.5 percent funded. The actuarial accrued liability for benefits was approximately $\$ 29,722,000$, and the actuarial value of assets was approximately $\$ 13,831,000$, resulting in an unfunded actuarial liability (UAAL) of approximately $\$ 15,891,000$. The covered payroll (annual payroll of active employees covered by the plan) was approximately $\$ 13,290,000$, and the ratio of the UAAL to the covered payroll was 120 percent.

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

## NOTE N—SUBSEQUENT EVENTS

Subsequent to year-end, the City approved various contracts for street improvements, vehicle purchases, and park improvements for approximately $\$ 357,000, \$ 194,000$, and $\$ 49,000$, respectively.

REQUIRED SUPPLEMENTARY INFORMATION


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2008

REVENUES
Taxes
City income tax
Property taxes
Industrial facilities taxes
Payments in lieu of taxes
Delinquent chargeback collected
Total taxes
Licenses and permits
Business licenses
Liquor licenses
Cable TV fees
Rental property registration
Burial permits
Building permits
Electrical permits
Plumbing permits
Mechanical permits
Cat licenses
Police gun registration
Total licenses and permits
Intergovernmental revenues
Federal grants
State
Grants
State shared revenue
Total intergovernmental revenues－State
Local

City of Muskegon
BUDGETARY COMPARISON SCHEDULE For the year ended Decemb
For the year ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)
Charges for services
Tax administration fees
Utility administration fees
Reimbursement for elections
Indirect cost reimbursements
Site plan review fee
Sale of cemetery lots
Police miscellaneous
Police impound fees
Landlord's alert fee
Fire protection-state property
Zoning fees
Clerk fees
Clerk fees - passport fees
Tax abatement application fees
Treasurer fees
False alarm fees
Miscellaneous cemetery income
Senior transit program fees
Fire miscellaneous
Sanitation stickers
Lot cleanup fees
Reimbursements - lot mowing and demolitions
Special events reimbursements
Recreation program fees
$\quad$ Total charges for services

| Charges for services |
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| Tax administration fees |
| Utility administration fees |
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| Site plan review fee |
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2008


| Charges for services |
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 City of Muskegon
BUDGETARY COMPARISON SCHEDULE For the year ended Decemb
For the year ended December 31, 2008
(with comparative actual amounts for the year ended Dec
(with comparative actual amounts for the year ended December 31, 2007)
2008

Fines and forfeitures
Income tax - penalty and interest
Late fees on current taxes
Interest on late invoices
Parking fines
Court fines
Total fines and forfeitures
Interest and rental income
Investment earnings
Flea market
Farmers' market
City right of way rental
Advertising
Fire station lease - Central Dispatch
Parking rentals
McGraft park rentals
Other park rentals
$\quad$ Total interest and rental income
Other
Sale of land and assets
Police sale and auction proceeds
CDBG program reimbursements
Fisherman's Landing reimbursement
Contributions
Contribution - Veteran's Park maintenance
Community Foundation for Muskegon County
Miscellaneous reimbursements
Miscellaneous and sundry
Total other
Total revenues

| 2007 |
| ---: |
| Actual |
|  |
| $\$ 80,462$ |
| 11,696 |
| 213,848 |
| 180,880 |
| 440,434 |
| 927,320 |
|  |
| 126,444 |
| 277,610 |
| 163,761 |
| 5,374 |
| 71,724 |
| 644,913 |
|  |
| 423,512 |
| 459,837 |
| 269,434 |
| 373,433 |
| 364,246 |
| 341,057 |
| $2,231,519$ |
|  |
| $8,235,772$ |
| $3,652,524$ |
| 966,136 |
| $12,854,432$ |


| Variance with <br> final budget－ <br> positive <br> （negative） |
| ---: |
|  |
| $\$$ |
| 1,723 |
| 3,052 |
| 3,461 |
| 3,250 |
| $(49,053)$ |
| $(37,567)$ |
|  |
| 7,744 |
| 13,703 |
| 1,405 |
| 12 |
| 1,508 |
| 24,372 |
|  |
| $(5,856)$ |
| $(3,914)$ |
| 248 |
| 662 |
| 20,926 |
| 22,305 |
| 34,371 |
| $(138,620)$ |
| $(144,768)$ |
| 6,901 |
| $(276,487)$ |

気苞
2008


|  | $\begin{aligned} & \text { Ǹ } \\ & \underset{\sim}{\circ} \\ & \text { ® } \end{aligned}$ |  |
| :---: | :---: | :---: |

 $\vec{N}$ City of Muskegon
BUDGETARY COMPARISON SCHEDULE For the year ended Decemb
For the year ended December 31， 2008
（with comparative actual amounts for the year ended December 31，2007）

|  | $\begin{aligned} & \text { No } \\ & \text { on } \\ & \text { Gु } \end{aligned}$ |  | $\begin{aligned} & \text { L } \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ |  | $\cdots$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |






2008

Public works
Street lighting
Community event support
Senior citizen transit
General sanitation
Recycling
Storm water management
City hall maintenance
$\quad$ Total public works
Community and economic development
Planning, zoning and economic development
Environmental services
Edison Landing subsidy
$\quad$ Total community and economic development
Culture and recreation
Parks maintenance
McGraft park maintenance
General and inner city recreation programs
Cemeteries maintenance
Graffiti removal
Parking operations
Farmers' market and flea market
Total culture and recreation
Other governmental functions
Insurance premiums
Other
Total other governmental functions





| Budgeted amounts |  |  |  |
| :---: | :---: | :---: | :---: |
| Original |  | Final |  |
| \$ | 45,000 | \$ | 45,000 |
|  | 219,145 |  | 230,833 |
|  | 264,145 |  | 275,833 |
|  | 134,000 |  | 177,572 |
|  | 24,081,391 |  | 24,717,227 |
|  | 278,662 |  | 688,631 |
|  | $\begin{gathered} 345,000 \\ (698,046) \\ \hline \end{gathered}$ |  | $\begin{gathered} 246,272 \\ (1,298,046) \\ \hline \end{gathered}$ |
|  | $(353,046)$ |  | $(1,051,774)$ |
| \$ | $(74,384)$ | \$ | $(363,143)$ |

Note: Both budgets and actual figures are prepared in accordance with generally accepted accounting principles.



| Budgeted amounts |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Original |  | Final |
| \$ | 1,623,000 | \$ | 1,623,000 |
|  | 2,930,818 |  | 3,240,818 |
|  | 40,000 |  | 75,000 |
|  | 100,000 |  | 50,000 |
|  | 250,000 |  | 250,000 |
|  | 4,943,818 |  | 5,238,818 |
|  | 4,714,904 |  | 5,336,000 |
|  | 390,000 |  | 390,000 |
|  | 6,093 |  | 6,093 |
|  | 5,110,997 |  | 5,732,093 |
|  | $(167,179)$ |  | $(493,275)$ |
|  | - |  | 200,000 |
|  | - |  | - |
|  | - |  | 200,000 |
| \$ | $(167,179)$ | \$ | $(293,275)$ |

REVENUES
Intergovernmental revenues
Federal

$$
\begin{aligned}
& \text { Charges for services } \\
& \text { Investment earnings } \\
& \text { Other } \\
& \quad \text { Total revenues }
\end{aligned}
$$

$$
\begin{aligned}
& \text { EXPENDITURES } \\
& \text { Current }
\end{aligned}
$$

Highways, streets and bridges
Highways, streets and bridges
Debt service
Principal
Interest and fees
Total expenditures

[^2][^3]Note: Both budgets and actual figures are prepared in accordance with generally accepted accounting principles.
City of Muskegon
Required Supplemental Information

NVTd NOISNGd（SYGW）WGLSAS LNGWZYILGY SGGXOTdWG TVdIDINOW SCHEDULE OF FUNDING PROGRESS

| \％（ $\dagger 乙)$ | ャ89｀てI | \＄ |  |  | （6ع0＇$¢$ ） | \＄ | 8II＇E8 | \＄ | LSI＇98 | \＄ | L0／IE／ZI |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IIO．JKed |  |  |  | о！̣е． | （TVV碞） |  |  |  | Słวsse |  | әұер |
| рәлдлоэ | рәллоว |  |  | рәрипл | TVV |  | （TVV） |  | јо әпгел |  | ио！̣епге |
| ґо |  |  |  |  | рәрипуип |  | Kı！！！qe！！ |  | ［е！uemJV |  | ［euemov |
|  |  |  |  |  |  |  | panıээ |  |  |  |  |
| e se TVU |  |  |  |  |  |  | ［е！̣епכ二 |  |  |  |  |

（spuosnoчł u！şunoud «дрloव］）
（Dollar amounts in thousands）

| Actuarial |
| :---: |
| Accrued |
| Liability |
| （AAL） |
| Entry Age |
| $\$ \quad 29,722$ |


120 \％
MUNICIPAL EMPLOYEES RETIREMENT SYSTEM（MERS）OTHER POSTEMPLOYMENT BENEFITS PLAN SCHEDULE OF FUNDING PROGRESS

in subsequent years．

| Funded <br> ratio |
| :---: |
| $46.5 \%$ |


|  |
| :---: | :---: |
| Unfunded <br> AAL <br> （UAAL） |
| $\$ \quad 15,891$ |


| $\begin{array}{c}\text { Actuarial } \\ \text { value of } \\ \text { assets }\end{array}$ |
| :---: |
| $\$ 13,831$ |


| $\begin{array}{c}\text { Actuarial } \\ \text { valuation } \\ \text { date }\end{array}$ |
| :---: |
| $12 / 31 / 07$ |

2

OTHER SUPPLEMENTAL INFORMATION

## DESCRIPTION OF OTHER GOVERNMENTAL FUNDS

Special Revenue Funds

The special revenue funds are used to account for the proceeds of special revenue sources that are legally restricted to expenditures for specific purposes.

Local Street - to account for gas and weight allocations to the City by the Michigan Department of Transportation for construction and maintenance of local streets within the City.

Criminal Forfeitures - to account for receipts generated through the sale of assets seized through criminal court proceedings.

Budget Stabilization - to account for funds appropriated from the City's General Fund for the purpose of mitigating adverse affects on the City's budget from downturns in the business cycle.

Farmers' Market Improvement - to account for funds allocated for maintenance and improvements to the City's farmers' market facility.

Tree Replacement - to account for contributions and other revenues earmarked for tree replacement throughout the City.

## Capital Projects Funds

Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.

Public Improvement - to account for grants, private contributions, sale of property and other resources used to finance various capital projects.

Sidewalk Replacement - to account for resources allocated for a multi-year city-wide sidewalk replacement program.

Michcon Remediation - to account for reimbursements received from Michcon Gas Company for environmental remediation of their former downtown site.

EDC Revolving Loan - to account for funds received upon repayment of Urban Development Action Grant loans and subsequently reloaned to small business enterprises.

Community Development Block Grant - to account for categorical grants received from the U. S. Department of Housing and Urban Development for the construction of major city public improvements and the rehabilitation of residential housing and other qualifying expenditures.

State Grants - to account for grant revenues received from the State of Michigan and earmarked for the purpose of improvements and/or rehabilitation of City property, environmental remediation at lakeshore sites or new infrastructure in the City's downtown.

## DESCRIPTION OF OTHER GOVERNMENTAL FUNDS—CONTINUED

## Capital Projects Funds-Continued

HOME Rehabilitation - to account for grant revenues received from the U. S. Department of Housing and Urban Development for the purpose of providing housing assistance to low and moderate income households in the City.

Arena Capital Improvements - to account for ticket revenue collections earmarked for large capital improvements and repairs to the L.C. Walker Arena.

Lead Abatement - to account for grant revenues received from the U. S. Department of Housing and Urban Development for the purpose of abatement of lead from homes in the City.

## Permanent Funds

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs.

Cemetery Perpetual Care - to account for charges for services collected and investment income earned and to account for transfers to the General Fund to partially cover cemetery care expenses.



City of Muskegon
COMBINING BALANCE SHEET

800乙 ‘โદ ıəqшәวəด


Total assets
LIABILITIES AND FUND BALANCES
Liabilities
Accounts payable
Accrued liabilities
Due to other funds
ferred revenue
Total liabilities

## Fund balances

Designated, reported in capital projects funds
Undesignated, reported in
Total liabilities and fund balances

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES





|  |  |  |
| :---: | :---: | :---: |
|  | $\oplus$ |  |






 Other Governmental Funds
For the year ended December 31, 2008

[^4]

$\begin{array}{r}70,663 \\ 3,312,558 \\ 15,259 \\ 100,000 \\ 564,148 \\ 73,506 \\ 2,644,833 \\ \hline 6,780,967 \\ \hline(2,343,066)\end{array}$


ASSETS
ASSETS
Cash and investments
Cash and investments
Special assessments rec
Due from other governmental units
Due from other funds
Due from component units
Due from other governmental units
Due from other funds
Due from component units
Prepaid items
Total assets
LIABILITIES AND FUND BALANCES
Accounts payable
Accounts payabled liabilities
Accrued liabilities
Deferred revenue
Total liabilities
und balances
Reserved for prepaid items
Unreserved
Total fund balances


|  |  | Total other special revenue funds |  | Local <br> Street |  | Criminal <br> Forfeitures |  | Budget Stabilization |  | Farmers' <br> Market Improvement |  | Tree <br> Replacement |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal | \$ | 750,927 | \$ | 747,927 | \$ | - | \$ | - | \$ | - | \$ | 3,000 |
| State |  | 967,402 |  | 965,402 |  | - |  | - |  | - |  | 2,000 |
| Charges for services |  | 1,045 |  | - |  | - |  | - |  | - |  | 1,045 |
| Fines and forfeitures |  | 10,840 |  | - |  | 10,840 |  | - |  | - |  | - |
| Investment earnings |  | 47,655 |  | 43,178 |  | 3,518 |  | - |  | 710 |  | 249 |
| Other |  | 82,547 |  | 82,547 |  | - |  | - |  | - |  | - |
| Total revenues |  | 1,860,416 |  | 1,839,054 |  | 14,358 |  | - |  | 710 |  | 6,294 |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |
| Current |  |  |  |  |  |  |  |  |  |  |  |  |
| Public safety |  | 70,663 |  | - |  | 70,663 |  | - |  | - |  | - |
| Highways, streets and bridges |  | 3,312,558 |  | 3,312,558 |  | - |  | - |  | - |  | - |
| Culture and recreation |  | 15,259 |  | - |  | - |  | - |  | 9,900 |  | 5,359 |
| Total expenditures |  | 3,398,480 |  | 3,312,558 |  | 70,663 |  | - |  | 9,900 |  | 5,359 |
| Excess of revenues over (under) expenditures |  | $(1,538,064)$ |  | $(1,473,504)$ |  | $(56,305)$ |  | - |  | $(9,190)$ |  | 935 |
| OTHER FINANCING SOURCES |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers in |  | 730,000 |  | 480,000 |  | - |  | 250,000 |  | - |  | - |
| Net change in fund balances |  | $(808,064)$ |  | $(993,504)$ |  | $(56,305)$ |  | 250,000 |  | $(9,190)$ |  | 935 |
| Fund balances at January 1, 2008 |  | 3,313,933 |  | 1,389,910 |  | 138,161 |  | 1,750,000 |  | 26,755 |  | 9,107 |
| Fund balances at December 31, 2008 | \$ | 2,505,869 | \$ | 396,406 | \$ | 81,856 | \$ | 2,000,000 | \$ | 17,565 | \$ | 10,042 |






 $\begin{array}{r}\begin{array}{c}\text { Total other } \\ \text { special revenue } \\ \text { funds }\end{array} \\ \hline \$ \\ \\ \hline 950,927 \\ 967,402 \\ 1,045 \\ 10,840 \\ 47,655 \\ 82,547 \\ \hline 1,860,416\end{array}$


 For the year ended December 31, 2008



[^5]City of Muskegon
BUDGETARY COMPARISON SCHEDULE-CONTINUED
Other Special Revenue Funds
For the year ended December 31, 20

| Farmers' Market Improvement |  |  |  |  |  | Tree Replacement |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Final budget |  | Actual |  | Variance positive (negative) |  | Final <br> budget |  | Actual |  | Variance positive (negative) |
| \$ | - | \$ | - | \$ | - | \$ | 3,000 | \$ | 3,000 | \$ | - |
|  | - |  | - |  | - |  | 2,000 |  | 2,000 |  | - |
|  | - |  | - |  | - |  | 400 |  | 1,045 |  | 645 |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 700 |  | 710 |  | 10 |  | 500 |  | 249 |  | (251) |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 700 |  | 710 |  | 10 |  | 5,900 |  | 6,294 |  | 394 |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 13,000 |  | 9,900 |  | 3,100 |  | 5,900 |  | 5,359 |  | 541 |
|  | 13,000 |  | 9,900 |  | 3,100 |  | 5,900 |  | 5,359 |  | 541 |
|  | $(12,300)$ |  | $(9,190)$ |  | 3,110 |  | - |  | 935 |  | 935 |
|  | - |  | - |  | - |  | - |  | - |  | - |
| \$ | $(12,300)$ |  | $(9,190)$ | \$ | 3,110 | \$ | - |  | 935 | \$ | 935 |
|  |  |  | 26,755 |  |  |  |  |  | 9,107 |  |  |
|  |  | \$ | 17,565 |  |  |  |  | \$ | 10,042 |  |  |







[^6]














[^7]For the year ended December 31, 2008
\[

$$
\begin{aligned}
& \begin{array}{c}
\begin{array}{c}
\text { Michcon } \\
\text { Remediation }
\end{array} \\
\hline \\
- \\
- \\
- \\
6,034 \\
- \\
\hline 6,034
\end{array} \\
& \begin{array}{lll|}
1 & 1 & \prime \\
\prime
\end{array}
\end{aligned}
$$
\]

REVENUES
REVENUES
Intergovernmental revenues
Federal
State
Charges for services
Investment earnings
Other
$\quad$ Total revenues
EXPENDITURES
Current
Other governmental functions
Debt service
Principal
Interest and fees
Capital outlay
Total
Excess of revenues over (under) expenditures
OTHER FINANCING SOURCES (USES)
Proceeds from sale of capital assets
Long-term debt issued
Transfers in
Transfers out
Total other financing sources (uses)

$$
\begin{aligned}
& \text { Net change in fund balances } \\
& \text { Fund balances (deficit) at January 1, } 2008
\end{aligned}
$$

Fund balances (deficit) at December 31, 2008

## DESCRIPTION OF INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one department to other departments of a governmental unit or to other governments on a costreimbursement basis.

A list and description of internal service funds maintained by the City follows:
Engineering Services - to account for salary, benefit and other costs related to the provision of internal engineering services for City projects; to account for charges to the user funds and projects to cover those expenses.

Equipment - to account for the purchase, operation, maintenance and depreciation of all Cityowned vehicles and equipment; to account for charges to the user funds and departments to cover those expenses.

General Insurance - to account for the payment of claims and benefits, excess liability premiums and operating expenses; to account for charges to other funds and departments to cover the expenses.

Public Service Building - to account for the operation, maintenance and depreciation of the City's Public Service Building; to account for charges to the user funds and departments to cover these expenses.

|  |  |  |  | N\| | O N N |  | m | - | \% |  | ¢ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |







NET ASSETS
Bonds and other obligations, less amounts due within one year
CURRENT ASSETS


Cash and investments
Accounts receivable
Due from other governmental units
Inventories
Prepaid items
Total current assets
NONCURRENT ASSETS
Capital assets
Land
Land improvements
Buildings and improvements
Machinery and equipment
Less accumulated depreciation
Total noncurrent assets
Total assets
CURRENT LIABILITIES
Accounts payable
Accrued liabilities
Bonds and other obligations, due within one year Total current liabilities

NONCURRENT LIABILITIES


#### Abstract

Total liabilities


Invested in capital assets
Unrestricted


COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS
OPERATING REVENUES
Charges for services
Other
Total operating revenues
OPERATING EXPENSES
Administration
Insurance premiums and claims
Other operations
Depreciation
$\quad$ Total operating expenses
$\quad$ Operating income (loss)
NONOPERATING REVENUES
Investment earnings
Gain on sale of capital assets
Total nonoperating revenues
Income (loss) before transfers
Transfers in
Transfers out
Change in net assets
Net assets at January 1, 2008
Net assets at December 31, 2008





CASH FLOWS FROM OPERATING ACTIVITIES Receipts from customers
Receipts from interfund services provided
Payments to suppliers
Payments to employees
Payments for interfund services used
Net cash provided by (used for) operating activities
OOWS FROM NONCAPITAL FINANCING ACTIVITIES
fers in
Net cash used for noncapital financing activities
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES
Purchases of capital assets
Proceeds from sale of capital
Proceeds from sale of capital assets
CASH FLOW FROM INVESTING ACTIVITIES
Investment earnings
Net increase (decrease) in cash and investments
Cash and investments at January 1, 2008
Cash and investments at December 31, 2008
Reconciliation of operating income (loss) to net cash provided by (used for)
operating activities
Operating income (loss)
Adjustments to reconcile operating income (loss) to net cash provided by
(used for) operating activities
Depreciation expense
Change in assets and liabi
Change in assets and liabilities
Receivables, net
Inventories
Prepaid items
Accounts payable
Accounts payable
Accrued liabilities
苞
0
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## DESCRIPTION OF FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments or other funds.

A list and description of the fiduciary funds maintained by the City follows:
AGENCY FUNDS are used to account for assets held as an agent for another organization or individual.

Collector - to account for the collections and disbursement of funds to other entities and individuals and to account for payroll withholdings and their remittance to the appropriate governmental agencies.

Current Tax - to account for levy, collection and payment of taxes levied for the general and other funds of the City, county and public school districts.

Rehab Loan Escrow - to account for deposits made by housing rehabilitation program participants and their expenditures for the intended purposes.


Agency Funds
December 31, 2008

$$
\begin{aligned}
& \text { ASSETS } \\
& \text { Cash and investments } \\
& \text { Receivables } \\
& \text { Accounts } \\
& \text { Property taxes } \\
& \text { Total assets } \\
& \text { LIABILITIES } \\
& \text { Accounts payable } \\
& \text { Due to other governmental units } \\
& \text { Deposits held for others } \\
& \text { Total liabilities }
\end{aligned}
$$




|  | 응 -i \% <br> $\leftrightarrow$ | $\begin{aligned} & 0 \\ & 0 \\ & 0 \\ & 0 \\ & \hat{N} \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ |  |  |  |  |  |  | -ion | $\overbrace{\infty}^{\stackrel{\kappa}{0}}$ |  |  |  |  | ( |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

[^8]Agency Funds
For the year ended December 31, 2008



## DESCRIPTION OF DISCRETELY PRESENTED COMPONENT UNITS

A list and description of the discretely presented component units maintained by the City are as follows:

Downtown Development Authority - to account for the collection of tax increment revenues, the issuance and repayment of debt and the construction of public facilities to promote and facilitate economic growth in the downtown.

Local Development Finance Authority - to account for the collection of tax increment revenues and the construction of public facilities. Three separate local development finance authority districts have been created:

Local Development Finance Authority I - to promote and facilitate economic growth in the Port City Industrial Park.

Local Development Finance Authority II - to promote and facilitate economic growth in the Medendorp Industrial Park.

Local Development Finance Authority III - to promote and facilitate economic growth in the SmartZone Hi-Tech Park.

Tax Increment Finance Authority - to account for the collection of tax increment revenues, the issuance and repayment of debt to promote and facilitate economic growth in a sub section of the downtown.

Brownfield Redevelopment Authority - to account for the collection of tax increment revenues for environmental remediation in designated brownfield areas.
City of Muskegon
COMBINING BALANCE SHEET
Discretely Presented Component Units
December 31, 2008


 ASSETS
Cash and investments
Property taxes receivable
$\quad$ Total assets
LIABILITIES AND FUND BALANCES (DEFICITS)
Liabilities
Due to primary government
Deferred revenue
Total liabilities
Fund balances (deficits)
Unreserved
Total liabilities and fund balances (deficits)

## LE6'tர

\$


Total fund balance-governmental funds
Amounts reported for governmental activities in the Statement of Net Assets
are different because:
Capital assets used in governmental activities are not financial resources
and therefore are not reported as assets in the governmental funds.

$\begin{array}{r}141,966 \\ (37,035) \\ \hline\end{array}$
Net assets of governmental activities in the Statement of Net Assets (Deficits)

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (DEFICIT)


Discretely Presented Component Units
For the year ended December 31, 2008


$$
\begin{aligned}
& \text { REVENUES } \\
& \text { Property taxes } \\
& \text { Intergovernmental revenues - Local } \\
& \text { Investment earnings } \\
& \text { Other } \\
& \quad \text { Total revenues } \\
& \text { EXPENDITURES } \\
& \text { Current } \\
& \quad \text { Community and economic development } \\
& \text { Debt service } \\
& \text { Principal } \\
& \text { Interest and fees } \\
& \quad \text { Total expenditures } \\
& \text { Net change in fund balances } \\
& \text { Fund balances (deficit) at January 1, 2008 } \\
& \text { Fund balances (deficit) at December 31, } 2008
\end{aligned}
$$

$\begin{array}{r}\begin{array}{c}\text { Total discretely } \\ \text { presented } \\ \text { component } \\ \text { units }\end{array} \\ \hline \$ \begin{array}{r}601,404 \\ 250,000 \\ 2,936 \\ 359,787\end{array} \\ \hline 1,214,127 \\ \\ \hline\end{array}$
City of Muskegon
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES
Discretely Presented Component Units
For the year ended December 31,2008



Net change in fund balances-total governmental funds
Amounts reported for governmental activities in the Statement of Activities are
different because:
Repayment of principal on long-term debt is an expenditure in the governmental funds,
but the repayment reduces long-term liabilities in the Statement of Net Assets.
Interest expense on long-term debt is recorded in the Statement of Activities when incurred, but is not reported in the governmental funds until paid.
Change in net assets of governmental activities

## SCHEDULE OF INDEBTEDNESS

City of Muskegon

## SCHEDULE OF INDEBTEDNESS

December 31, 2008

| Date of Issue | Amount of Issue | Interest <br> Rate | Date of Maturity | 2007 | 2008 | Annual Interest Payable |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Business-Type Activities Bonds and Loans Payable:

Contractual obligation for
County wastewater debt retirement

11/6/2002 \$ 6,990,000
County wastewater debt retirement

TOTAL BUSINESS-TYPE ACTIVITIES BONDS AND LOANS PAYABLE

| $5.00 \%$ | $07 / 01 / 08$ | $1,221,207$ | - | - |
| ---: | ---: | ---: | ---: | ---: |
|  | $1,221,207$ | - | - |  |


| $\$$ | $21,546,207$ | $\$$ | $19,245,000$ | $\$$ | $4,400,218$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

City of Muskegon

## SCHEDULE OF INDEBTEDNESS - CONTINUED

December 31, 2008

| Date of Issue | Amount of Issue | Interest Rate | Date of Maturity | 2007 | 2008 | Annual Interest Payable |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## Governmental Activities Bonds and Loans Payable:



## SCHEDULE OF INDEBTEDNESS - CONTINUED

December 31, 2008

| Date of Issue | Amount of Issue | Interest Rate | Date of Maturity | 2007 | 2008 | Annual Interest Payable |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## Governmental Activities Bonds and Loans Payable:

| State of Michigan urban land assembly loan | 12/15/1999 | \$ | 1,276,900 | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 10 / 31 / 08 \\ & 10 / 31 / 09 \end{aligned}$ | $\begin{array}{r} 200,000 \\ 276,900 \\ \hline \end{array}$ | 276,900 | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | 476,900 | 276,900 | - |
| State of Michigan urban land | 8/1/2005 | \$ | 700,000 | 0.00\% | 09/01/08 | 20,000 | - | - |
| assembly loan |  |  |  | 0.00\% | 09/01/09 | 20,000 | 20,000 | - |
|  |  |  |  | 0.00\% | 09/01/10 | 20,000 | 20,000 | - |
|  |  |  |  | 0.00\% | 09/01/11 | 120,000 | 120,000 | - |
|  |  |  |  | 0.00\% | 09/01/12 | 120,000 | 120,000 | - |
|  |  |  |  | 0.00\% | 09/01/13 | 120,000 | 120,000 | - |
|  |  |  |  | 0.00\% | 09/01/14 | 120,000 | 120,000 | - |
|  |  |  |  | 0.00\% | 09/01/15 | 120,000 | 120,000 | - |
|  |  |  |  |  |  | 660,000 | 640,000 | - |
|  |  |  |  |  |  |  |  |  |
| State of Michigan | 8/1/2005 | \$ | 500,000 | 0.00\% | 03/18/10 | - | 54,572 | - |
| environmental assessment loan |  |  |  | 2.00\% | 03/18/11 | - | 45,663 | 8,909 |
|  |  |  |  | 2.00\% | 03/18/12 | - | 46,577 | 7,995 |
|  |  |  |  | 2.00\% | 03/18/13 | - | 47,508 | 7,064 |
|  |  |  |  | 2.00\% | 03/18/14 | - | 48,458 | 6,114 |
|  |  |  |  | 2.00\% | 03/18/15 | - | 49,427 | 5,144 |
|  |  |  |  | 2.00\% | 03/18/16 | - | 50,416 | 4,156 |
|  |  |  |  | 2.00\% | 03/18/17 | - | 51,424 | 3,148 |
|  |  |  |  | 2.00\% | 03/18/18 | - | 52,453 | 2,119 |
|  |  |  |  | 2.00\% | 03/18/19 | - | 53,502 | 1,070 |
|  |  |  |  |  |  | - | 500,000 | 45,718 |



TOTAL PRIMARY GOVERNMENT BONDS AND LOANS PAYABLE


| $\$ \quad 30,522,225$ | $\$$ | $27,721,870 \quad \$$ | $8,220,516$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

City of Muskegon

## SCHEDULE OF INDEBTEDNESS - CONTINUED

December 31, 2008

| Date | Amount of Issue | Interest | Date of Maturity |  |  | Annual Interest Payable |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2007 | 2008 | Payable |

Discretely Presented Component Unit Bonds and Loans Payable:

| Downtown Development Authority | 8/10/1989 | \$ | 1,000,000 | 0.00\% | 08/30/19 | \$ | 1,000,000 | \$ | 1,000,000 | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| promissory note to Muskegon County |  |  |  |  |  |  | 1,000,000 |  | 1,000,000 |  | - |
| Downtown Development Authority | 9/1/2001 | \$ | 4,005,000 | 4.00\% | 06/01/08 |  | 210,000 |  | - |  | - |
| refunding bonds |  |  |  | 4.20\% | 06/01/09 |  | 220,000 |  | 220,000 |  | 120,472 |
|  |  |  |  | 4.25\% | 06/01/10 |  | 230,000 |  | 230,000 |  | 110,964 |
|  |  |  |  | 4.35\% | 06/01/11 |  | 240,000 |  | 240,000 |  | 100,857 |
|  |  |  |  | 4.45\% | 06/01/12 |  | 245,000 |  | 245,000 |  | 90,187 |
|  |  |  |  | 4.55\% | 06/01/13 |  | 260,000 |  | 260,000 |  | 78,821 |
|  |  |  |  | 4.65\% | 06/01/14 |  | 270,000 |  | 270,000 |  | 66,628 |
|  |  |  |  | 4.75\% | 06/01/15 |  | 280,000 |  | 280,000 |  | 53,700 |
|  |  |  |  | 4.85\% | 06/01/16 |  | 300,000 |  | 300,000 |  | 39,775 |
|  |  |  |  | 5.00\% | 06/01/17 |  | 315,000 |  | 315,000 |  | 24,625 |
|  |  |  |  | 5.00\% | 06/01/18 |  | 335,000 |  | 335,000 |  | 8,375 |
|  |  |  |  |  |  |  | 2,905,000 |  | 2,695,000 |  | 694,404 |
| Local Development Finance Authority | 11/1/2002 | \$ | 4,725,000 | 3.50\% | 11/01/08 |  | 80,000 |  |  |  | - |
| Smartzone Bonds |  |  |  | 3.63\% | 11/01/09 |  | 80,000 |  | 80,000 |  | 199,747 |
| (\$5,712 unamortized discount) |  |  |  | 3.88\% | 11/01/10 |  | 80,000 |  | 80,000 |  | 196,847 |
|  |  |  |  | 3.88\% | 11/01/11 |  | 80,000 |  | 80,000 |  | 193,747 |
|  |  |  |  | 4.00\% | 11/01/12 |  | 180,000 |  | 180,000 |  | 190,647 |
|  |  |  |  | 3.90\% | 11/01/13 |  | 240,000 |  | 240,000 |  | 183,447 |
|  |  |  |  | 4.05\% | 11/01/14 |  | 305,000 |  | 305,000 |  | 174,087 |
|  |  |  |  | 4.05\% | 11/01/15 |  | 325,000 |  | 325,000 |  | 161,736 |
|  |  |  |  | 4.15\% | 11/01/16 |  | 340,000 |  | 340,000 |  | 148,572 |
|  |  |  |  | 4.25\% | 11/01/17 |  | 355,000 |  | 355,000 |  | 134,462 |
|  |  |  |  | 4.35\% | 11/01/18 |  | 375,000 |  | 375,000 |  | 119,376 |
|  |  |  |  | 4.45\% | 11/01/19 |  | 395,000 |  | 395,000 |  | 103,062 |
|  |  |  |  | 4.60\% | 11/01/20 |  | 400,000 |  | 400,000 |  | 85,486 |
|  |  |  |  | 4.60\% | 11/01/21 |  | 255,000 |  | 255,000 |  | 67,086 |
|  |  |  |  | 4.60\% | 11/01/22 |  | 265,000 |  | 265,000 |  | 55,356 |
|  |  |  |  | 4.85\% | 11/01/23 |  | 280,000 |  | 280,000 |  | 43,166 |
|  |  |  |  | 4.85\% | 11/01/24 |  | 295,000 |  | 295,000 |  | 29,586 |
|  |  |  |  | 4.85\% | 11/01/25 |  | 315,000 |  | 315,000 |  | 15,278 |
|  |  |  |  |  |  |  | 4,645,000 |  | 4,565,000 |  | 2,101,688 |
| TOTAL DISCRETELY PRESENTED COMPONENT UNIT BONDS AND LOANS PAYABLE |  |  |  |  |  | \$ | 8,550,000 | \$ | 8,260,000 | \$ | 2,796,092 |
| TOTAL REPORTING ENTITY BONDS AND LOANS PAYABLE |  |  |  |  |  | \$ | 39,072,225 | \$ | 35,981,870 | \$ | 11,016,608 |

## Statistical Section

This part of the City of Muskegon's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

## Contents

Page

## Financial Trends

These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.

## Revenue Capacity

These schedules contain information to help the reader assess the factors affecting the City's ability to generate its property and sales taxes.

## Debt Capacity

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.

## Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place and to help make comparisons over time and with other governments.

## Operating Information

These schedules contain information about the City's operations and resources to help the reader understand how the City's financial information relates to the services the City provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived form the Comprehensive Annual Financial Reports for the relevant year. The City implemented Statement 34 in 2002; schedules presenting government-wide information include information beginning in that year.
City of Muskegon

## NET ASSETS BY COMPONENT

|  | 2003 | 2004 |  | 2005 (a) |  | 2006 |  | 2007 |  | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities |  |  |  |  |  |  |  |  |  |  |
| Invested in Capital Assets, net of related debt | \$ 32,120,134 | \$ 40,663,844 | \$ | 67,119,658 | \$ | 68,189,021 | \$ | 68,059,626 | \$ | 69,564,935 |
| Restricted | 5,674,787 | 5,209,654 |  | 5,420,482 |  | 5,378,669 |  | 5,485,703 |  | 3,557,678 |
| Unrestricted | 9,286,551 | 7,407,355 |  | 7,811,489 |  | 8,778,786 |  | 10,162,425 |  | 10,708,529 |
| Total Governmental Net Assets | \$ 47,081,472 | \$ 53,280,853 | \$ | 80,351,629 | \$ | 82,346,476 | \$ | 83,707,754 | \$ | 83,831,142 |
| Business-type Activities |  |  |  |  |  |  |  |  |  |  |
| Invested in Capital Assets, net of related debt | \$ 27,808,792 | \$ 31,609,016 | \$ | 36,742,669 | \$ | 39,441,912 | \$ | 39,356,966 | \$ | 40,876,621 |
| Restricted | 822,559 | 822,559 |  | 822,559 |  | 822,559 |  | 822,559 |  | 822,559 |
| Unrestricted | 10,488,022 | 8,647,716 |  | 6,663,563 |  | 6,910,247 |  | 7,980,823 |  | 6,775,508 |
| Total Business-type Activities Net Assets | \$ 39,119,373 | \$ 41,079,291 | \$ | 44,228,791 | \$ | 47,174,718 | \$ | 48,160,348 | \$ | 48,474,688 |
| Primary Government |  |  |  |  |  |  |  |  |  |  |
| Invested in Capital Assets, net of related debt | \$ 59,928,926 | \$ 72,272,860 | \$ | 103,862,327 | \$ | 107,630,933 | \$ | 107,416,592 | \$ | 110,441,556 |
| Restricted | 6,497,346 | 6,032,213 |  | 6,243,041 |  | 6,201,228 |  | 6,308,262 |  | 4,380,237 |
| Unrestricted | 19,774,573 | 16,055,071 |  | 14,475,052 |  | 15,689,033 |  | 18,143,248 |  | 17,484,037 |
| Total Primary Government Net Assets | \$ 86,200,845 | \$ 94,360,144 | \$ | 124,580,420 | \$ | 129,521,194 | \$ | 131,868,102 | \$ | 132,305,830 |

(a) In 2005, the City began reporting historic infrastructure assets as required by GASB 34 .
SOURCE: The information in these schedules (unless otherwise noted) is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in 2002; schedules presenting government-wide information include information start that year. Certain other information has not been presented previously. Reported numbers begin with the year for which information believed to be accurate is available.

## CHANGES IN NET ASSETS

## Last Six Fiscal Years

|  | 2003 |  | 2004 |  | 2005 |  | 2006 |  | 2007 |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities |  |  |  |  |  |  |  |  |  |  |  |  |
| Public representation | \$ | 887,496 | \$ | 866,669 | \$ | 885,365 | \$ | 904,109 | \$ | 925,124 | \$ | 986,696 |
| Administrative services |  | 1,227,407 |  | 1,132,229 |  | 803,783 |  | 732,715 |  | 783,713 |  | 782,362 |
| Financial services |  | 1,842,653 |  | 1,809,136 |  | 1,872,159 |  | 2,061,836 |  | 2,205,041 |  | 2,292,430 |
| Public safety |  | 11,583,282 |  | 12,164,389 |  | 12,481,826 |  | 13,059,358 |  | 12,802,488 |  | 13,955,811 |
| Public works |  | 2,947,194 |  | 2,847,755 |  | 2,853,497 |  | 3,089,522 |  | 2,989,433 |  | 3,019,411 |
| Highways, streets and bridges |  | 3,483,032 |  | 3,879,462 |  | 5,910,307 |  | 5,672,590 |  | 7,272,288 |  | 7,265,438 |
| Community and economic development |  | 3,371,472 |  | 2,652,497 |  | 3,693,187 |  | 3,383,157 |  | 3,054,087 |  | 3,174,508 |
| Culture and recreation |  | 3,042,315 |  | 2,468,059 |  | 2,504,692 |  | 2,464,567 |  | 2,433,020 |  | 2,623,501 |
| General administration |  | 1,601,112 |  | 1,725,225 |  | 1,608,108 |  | 1,143,963 |  | 358,225 |  | 574,955 |
| Interest on long-term debt |  | 223,717 |  | 193,021 |  | 170,814 |  | 206,768 |  | 343,106 |  | 324,076 |
| Total Governmental Activities Expenses |  | 30,209,680 |  | 29,738,442 |  | 32,783,738 |  | 32,718,585 |  | 33,166,525 |  | 34,999,188 |
| Business-type Activities |  |  |  |  |  |  |  |  |  |  |  |  |
| Water |  | 4,538,186 |  | 4,122,822 |  | 4,181,855 |  | 4,500,578 |  | 5,795,279 |  | 5,800,977 |
| Sewer |  | 3,416,372 |  | 3,745,156 |  | 3,953,838 |  | 5,006,594 |  | 5,066,693 |  | 5,503,144 |
| Marina and launch ramp |  | 325,401 |  | 351,705 |  | 343,599 |  | 332,826 |  | 392,994 |  | 347,642 |
| Total Business-type Activities Expenses |  | 8,279,959 |  | 8,219,683 |  | 8,479,292 |  | 9,839,998 |  | 11,254,966 |  | 11,651,763 |
| Total Primary Government Expenses | \$ | 38,489,639 | \$ | 37,958,125 | \$ | 41,263,030 | \$ | 42,558,583 | \$ | 44,421,491 | \$ | 46,650,951 |
| PROGRAM REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges for Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Public representation | \$ | 204,435 | \$ | 210,238 | \$ | 195,316 | \$ | 202,939 | \$ | 199,759 | \$ | 188,467 |
| Administrative services |  | 292,665 |  | 314,028 |  | 311,529 |  | 306,964 |  | 287,011 |  | 257,850 |
| Financial services |  | 591,174 |  | 645,166 |  | 537,445 |  | 728,332 |  | 744,109 |  | 726,572 |
| Public safety |  | 1,162,175 |  | 1,098,793 |  | 1,116,755 |  | 1,134,686 |  | 1,224,062 |  | 1,217,616 |
| Public works |  | 266,045 |  | 452,606 |  | 467,849 |  | 588,566 |  | 407,569 |  | 382,072 |
| Highways, streets and bridges |  | 273,893 |  | 555,018 |  | 267,689 |  | 263,423 |  | 372,133 |  | 301,955 |
| Community and economic development |  | 977,448 |  | 414,543 |  | 815,980 |  | 762,220 |  | 356,051 |  | 297,854 |
| Culture and recreation |  | 1,026,822 |  | 1,151,687 |  | 1,141,865 |  | 809,228 |  | 454,154 |  | 405,520 |
| General administration |  | 122,447 |  | 200,434 |  | 314,658 |  | 170,240 |  | 64,366 |  | 99,494 |
| Operating grants and contributions |  | 5,613,628 |  | 6,008,978 |  | 6,017,421 |  | 5,093,355 |  | 5,229,279 |  | 5,367,152 |
| Capital grants and contributions |  | 10,494,617 |  | 5,785,604 |  | 5,894,358 |  | 5,360,014 |  | 3,347,680 |  | 3,444,957 |
| Total Governmental Program Revenues |  | 21,025,349 |  | 16,837,095 |  | 17,080,865 |  | 15,419,967 |  | 12,686,173 |  | 12,689,509 |
| Business-type Activities |  |  |  |  |  |  |  |  |  |  |  |  |
| Water |  | 4,131,126 |  | 4,977,320 |  | 6,912,719 |  | 6,342,110 |  | 6,569,228 |  | 6,240,060 |
| Sewer |  | 4,057,743 |  | 4,083,591 |  | 4,149,187 |  | 4,803,702 |  | 5,179,095 |  | 5,326,787 |
| Marina and launch ramp |  | 274,258 |  | 266,981 |  | 248,460 |  | 267,412 |  | 281,679 |  | 250,266 |
| Operating grants and contributions |  |  |  | - |  | - |  | - |  | - |  | - |
| Capital grants and contributions |  | 256,612 |  | 657,521 |  | 100,373 |  | 710,641 |  | - |  | - |
| Total Business-type program revenues |  | 8,719,739 |  | 9,985,413 |  | 11,410,739 |  | 12,123,865 |  | 12,030,002 |  | 11,817,113 |
| Total Primary Government program revenues | \$ | 29,745,088 | \$ | 26,822,508 | \$ | 28,491,604 | \$ | 27,543,832 | \$ | 24,716,175 | \$ | 24,506,622 |
| NET (EXPENSE) REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities |  | $(9,184,331)$ |  | (12,901,347) |  | (15,702,873) |  | $(17,298,618)$ |  | (20,480,352) |  | (22,309,679) |
| Business-type Activities |  | 439,780 |  | 1,765,730 |  | 2,931,447 |  | 2,283,867 |  | 775,036 |  | 165,350 |
| Total Primary Government net expense | \$ | (8,744,551) | \$ | $(11,135,617)$ | \$ | $(12,771,426)$ | \$ | (15,014,751) | \$ | (19,705,316) | \$ | (22,144,329) |
| GENERAL REVENUES AND OTHER CHANGES IN NET ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities |  |  |  |  |  |  |  |  |  |  |  |  |
| Property taxes | \$ | 7,029,393 | \$ | 6,962,453 | \$ | 7,670,384 | \$ | 7,846,707 | \$ | 8,014,102 | \$ | 8,349,341 |
| Income taxes |  | 6,644,708 |  | 7,326,811 |  | 7,238,552 |  | 7,673,696 |  | 7,757,707 |  | 8,117,566 |
| Franchise fees |  | 265,532 |  | - |  | 286,265 |  | 285,124 |  | 297,200 |  | 304,812 |
| Grants and contributions not restricted for specific programs |  | 4,938,861 |  | 4,645,348 |  | 4,627,915 |  | 4,674,157 |  | 4,475,462 |  | 4,487,698 |
| Unrestricted investment earnings |  | 281,492 |  | 170,094 |  | 420,595 |  | 832,300 |  | 1,247,520 |  | 730,142 |
| Miscellaneous |  | 109,620 |  | 68,405 |  | 70,402 |  | 64,645 |  | 88,035 |  | 160,460 |
| Gain on sale of capital asset |  | 62,992 |  | 70,886 |  | 300,037 |  | 81,372 |  | 1,604 |  | 323,048 |
| Transfers |  | - |  | $(142,420)$ |  | $(80,000)$ |  | $(540,000)$ |  | $(40,000)$ |  | $(40,000)$ |
| Total Governmental Program Revenues |  | 19,332,598 |  | 19,101,577 |  | 20,534,150 |  | 20,918,001 |  | 21,841,630 |  | 22,433,067 |
| Business-type Activities |  |  |  |  |  |  |  |  |  |  |  |  |
| Unrestricted investment earnings |  | 71,628 |  | 51,768 |  | 138,053 |  | 122,060 |  | 170,594 |  | 108,990 |
| Gain on sale of capital asset |  | $(88,767)$ |  | - |  | - |  | - |  | - |  | - |
| Transfers |  | - |  | 142,420 |  | 80,000 |  | 540,000 |  | 40,000 |  | 40,000 |
| Total Business-type program revenues |  | $(17,139)$ |  | 194,188 |  | 218,053 |  | 662,060 |  | 210,594 |  | 148,990 |
| Total Primary Government program revenues | \$ | 19,315,459 | \$ | 19,295,765 | \$ | 20,752,203 | \$ | 21,580,061 | \$ | 22,052,224 | \$ | 22,582,057 |
| CHANGE IN NET ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities |  | 10,148,267 |  | 6,200,230 |  | 4,831,277 |  | 3,619,383 |  | 1,361,278 |  | 123,388 |
| Business-type Activities |  | 422,641 |  | 1,959,918 |  | 3,149,500 |  | 2,945,927 |  | 985,630 |  | 314,340 |
| Total Primary Government | \$ | 10,570,908 | \$ | 8,160,148 | \$ | 7,980,777 | \$ | 6,565,310 | \$ | 2,346,908 | \$ | 437,728 |

## City of Muskegon

FUND BALANCE OF GOVERNMENTAL FUNDS
Last Ten Fiscal Years

|  |  | 1999 |  | 2000 |  | 2001 |  | 2002 |  | 2003 |  | 2004 |  | 2005 |  | 2006 |  | 2007 |  | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General fund |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserved | \$ | 38,993 | \$ | 78,998 | \$ | 75,337 | \$ | 173,696 | \$ | 110,642 | \$ | 74,349 | \$ | 79,356 | \$ | 177,076 | \$ | 180,410 | \$ | 214,819 |
| Unreserved |  | 1,459,883 |  | 2,872,737 |  | 3,087,031 |  | 2,634,300 |  | 2,320,776 |  | 2,370,842 |  | 2,440,249 |  | 2,512,963 |  | 2,740,222 |  | 2,168,906 |
| Total general fund | \$ | 1,498,876 | \$ | 2,951,735 | \$ | 3,162,368 | \$ | 2,807,996 | \$ | 2,431,418 | \$ | 2,445,191 | \$ | 2,519,605 | \$ | 2,690,039 | \$ | 2,920,632 | \$ | 2,383,725 |
| All other governmental funds |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserved | \$ | 2,265,315 | \$ | 2,562,867 | \$ | 2,533,419 | \$ | 2,309,214 | \$ | 1,159,364 | \$ | 1,187,662 | \$ | 2,915,106 | \$ | 7,044,394 | \$ | 4,130,995 | \$ | 4,065,280 |
| Unreserved, reported in: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Special revenue funds |  | 5,361,411 |  | 4,900,500 |  | 4,579,430 |  | 3,785,857 |  | 3,254,746 |  | 2,692,431 |  | 2,910,285 |  | 3,030,096 |  | 4,462,015 |  | 2,768,886 |
| Debt service |  | - |  | - |  | - |  | - |  | 153,955 |  | - |  | - |  | - |  | - |  | - |
| Capital project funds |  | 2,848,138 |  | 2,361,991 |  | 2,143,770 |  | 1,614,636 |  | 3,849,868 |  | 2,187,667 |  | 1,239,763 |  | 390,282 |  | 635,676 |  | 992,736 |
| Permanent funds |  | 26,834 |  | 60,779 |  | 91,707 |  | 102,837 |  | 63,798 |  | 22,896 |  | 22,890 |  | 77,300 |  | 84,413 |  | 60,813 |
| Total all other governmental funds |  | 10,501,698 | \$ | 9,886,137 | \$ | 9,348,326 | \$ | 7,812,544 | \$ | 8,481,731 | \$ | 6,090,656 | \$ | 7,088,044 | \$ | 10,542,072 | \$ | 9,313,099 | \$ | 7,887,715 |

SOURCE: The information in these schedules (unless otherwise noted) is derived from the comprehensive annual financial reports for the relevant year. The City

[^9]City of Muskegon
CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS
Last Ten Fiscal Years

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| $\$ 12,090,941$ | $\$ 12,969,769$ | $\$ 12,996,607$ | $\$ 13,607,863$ | $\$ 13,306,798$ | $\$ 13,767,040$ | $\$ 14,521,769$ | $\$ 15,052,708$ | $\$ 15,420,032$ | $\$ 15,728,859$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $10,070,273$ | $16,045,805$ | $15,847,954$ | $15,473,320$ | $18,879,071$ | $15,448,865$ | $15,445,949$ | $14,703,371$ | $12,752,363$ | $13,012,035$ |
| $2,706,390$ | $3,149,195$ | $2,847,201$ | $3,010,798$ | $3,307,607$ | $3,437,220$ | $3,147,066$ | $2,938,246$ | $2,722,894$ | $2,463,975$ |
| $3,848,561$ | $4,528,702$ | $4,965,889$ | $3,872,459$ | $3,629,983$ | $3,828,223$ | $4,134,604$ | $3,758,956$ | $4,618,149$ | $3,624,579$ |
| $28,716,165$ | $36,693,471$ | $36,657,651$ | $35,964,440$ | $39,123,459$ | $36,481,348$ | $37,249,388$ | $36,453,281$ | $35,513,438$ | $34,829,448$ |

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 $\begin{array}{r}825,009 \\ 356,299 \\ \hline\end{array}$ In
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727,016
$1,549,115$
$10,343,279$
$2,738,257$
$4,896,257$
$1,338,643$
$2,329,065$
$1,698,394$ $\begin{array}{rr}727,900 & 807,496 \\ 727,016 & 759,653 \\ 1,549,115 & 1,585,890\end{array}$ 889,188
785,966
$, 846,558$



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$(926,964)$ $\begin{array}{rr}2,186,334 & 1,420,462 \\ 502,852 & 380,123\end{array}$


$(675,523)$
$(3,075,522)$

 \＄（1，715，890） Excess of revenues over（under）expenditures
SOURCE：The information in these schedules（unless otherwise noted）is derived from the comprehensive annual financial reports for the relevant year．The City implemented GASB Statement 34 in 2002；schedules presenting government－wide information include information start that year．

| Year |  | Property Tax | $\begin{aligned} & \% \text { of } \\ & \text { Total } \end{aligned}$ | Income Tax | \% of <br> Total | Intergovernmental | $\%$ of <br> Total | Charges for Service | $\begin{aligned} & \% \text { of } \\ & \text { Total } \end{aligned}$ | Licenses and Permits | $\begin{aligned} & \% \text { of } \\ & \text { Total } \end{aligned}$ | Fines and Fees | $\begin{aligned} & \% \text { of } \\ & \text { Total } \end{aligned}$ | Interest and Rent | $\begin{aligned} & \% \text { of } \\ & \text { Total } \end{aligned}$ | Other | $\begin{aligned} & \% \text { of } \\ & \text { Total } \end{aligned}$ |  | Total | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1999 | \$ | 5,665,792 | 19.7\% | \$ 6,425,149 | 22.4\% | \$ 10,070,273 | 35.1\% | \$ 2,706,390 | 9.4\% | \$ 1,015,777 | 3.5\% | \$ 277,369 | 1.0\% | \$ 1,035,556 | 3.6\% | \$ 1,519,859 | 5.3\% | \$ | 28,716,165 | - |
| 2000 |  | 5,891,198 | 16.1\% | 7,078,571 | 19.3\% | 16,045,805 | 43.7\% | 3,149,195 | 8.6\% | 1,030,830 | 2.8\% | 338,677 | 0.9\% | 1,142,700 | 3.1\% | 2,016,495 | 5.5\% |  | 36,693,471 | 27.8\% |
| 2001 |  | 6,176,436 | 16.8\% | 6,820,171 | 18.6\% | 15,847,954 | 43.2\% | 2,847,201 | 7.8\% | 1,014,598 | 2.8\% | 350,557 | 1.0\% | 914,214 | 2.5\% | 2,686,520 | 7.3\% |  | 36,657,651 | -0.1\% |
| 2002 |  | 6,915,254 | 19.2\% | 6,692,609 | 18.6\% | 15,473,320 | 43.0\% | 3,010,798 | 8.4\% | 947,428 | 2.6\% | 393,314 | 1.1\% | 662,513 | 1.8\% | 1,869,204 | 5.2\% |  | 35,964,440 | -1.9\% |
| 2003 |  | 6,764,443 | 17.3\% | 6,542,355 | 16.7\% | 18,879,071 | 48.3\% | 3,307,607 | 8.5\% | 1,108,780 | 2.8\% | 471,682 | 1.2\% | 516,482 | 1.3\% | 1,533,039 | 3.9\% |  | 39,123,459 | 8.8\% |
| 2004 |  | 6,733,653 | 18.5\% | 7,033,387 | 19.3\% | 15,448,865 | 42.3\% | 3,437,220 | 9.4\% | 1,139,014 | 3.1\% | 622,165 | 1.7\% | 435,152 | 1.2\% | 1,631,892 | 4.5\% |  | 36,481,348 | -6.8\% |
| 2005 |  | 7,438,382 | 20.0\% | 7,083,023 | 19.0\% | 15,445,949 | 41.5\% | 3,147,066 | 8.4\% | 1,047,981 | 2.8\% | 648,300 | 1.7\% | 684,165 | 1.8\% | 1,754,158 | 4.7\% |  | 37,249,024 | 2.1\% |
| 2006 |  | 7,627,535 | 20.9\% | 7,425,173 | 20.4\% | 14,703,371 | 40.3\% | 2,938,246 | 8.1\% | 1,009,023 | 2.8\% | 544,902 | 1.5\% | 1,139,466 | 3.1\% | 1,065,565 | 2.9\% |  | 36,453,281 | -2.1\% |
| 2007 |  | 7,801,571 | 22.0\% | 7,618,461 | 21.5\% | 12,752,363 | 35.9\% | 2,722,894 | 7.7\% | 1,115,518 | 3.1\% | 606,545 | 1.7\% | 1,348,819 | 3.8\% | 1,547,267 | 4.4\% |  | 35,513,438 | -2.6\% |
| 2008 |  | 8,034,079 | 23.1\% | 7,694,780 | 22.1\% | 13,012,035 | 37.4\% | 2,463,975 | 7.1\% | 1,089,187 | 3.1\% | 570,526 | 1.6\% | 861,515 | 2.5\% | 1,103,351 | 3.2\% |  | 34,829,448 | -1.9\% |

SOURCE: The information in these schedules (unless otherwise noted) is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in 2002; schedules

## City of Muskegon

Taxable, Assessed and Equalized and Estimated Actual Valuation of Property
Last Ten Fiscal Years

## Taxable Valuation of Property

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Assessed and Equalized Valuation of Property


Industrial and Commercial Facilities Assessment Roll

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|  |  |



| Year | Residential | Agriculture | Commercial | Industrial | $\begin{aligned} & \text { Total } \\ & \text { Real } \\ & \text { Property } \\ & \hline \end{aligned}$ | Personal Property | Total Ad Valorem |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1999 | \$ 263,233,400 | 100,700 | \$ 107,881,200 | \$ 105,577,900 | \$ 476,793,200 | \$ 117,367,700 | \$ 594,160,900 |
| 2000 | 292,740,000 | 110,700 | 122,567,000 | 106,499,200 | 521,916,900 | 125,766,500 | 647,683,400 |
| 2001 | 336,150,700 | 173,600 | 136,833,700 | 109,888,900 | 583,046,900 | 150,081,900 | 733,128,800 |
| 2002 | 358,727,850 | 173,600 | 152,324,900 | 110,440,500 | 621,666,850 | 125,597,200 | 747,264,050 |
| 2003 | 383,845,613 | 181,300 | 144,310,700 | 110,600,499 | 638,938,112 | 124,840,700 | 763,778,812 |
| 2004 | 384,783,400 | 184,800 | 141,579,300 | 114,496,500 | 641,044,000 | 115,591,300 | 756,635,300 |
| 2005 | 397,915,080 | 200,800 | 142,436,699 | 112,694,600 | 653,247,179 | 109,280,200 | 762,527,379 |
| 2006 | 420,608,600 | - | 149,948,800 | 113,890,900 | 684,448,300 | 103,288,100 | 787,736,400 |
| 2007 | 448,120,317 | - | 160,361,200 | 121,432,880 | 729,914,397 | 111,829,191 | 841,743,588 |
| 2008 | 466,633,100 | 194,800 | 156,596,000 | 121,810,900 | 745,234,800 | 114,104,600 | 859,339,400 |


City of Muskegon
Principal Property Taxpayers
December 31, 2008

| Taxpayer | 2008 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Taxable Valuation |  | Rank | Percent of Total Taxable Valuation |
| Consumers Energy | \$ | 75,043,646 | 1 | 9.7\% |
| Sappi/S.D. Warren Company |  | 31,731,470 | 2 | 4.1\% |
| Johnson Technology |  | 8,459,248 | 3 | 1.1\% |
| ADAC Plastics Inc |  | 7,002,406 | 4 | 0.9\% |
| ESCO Company |  | 6,662,507 | 5 | 0.9\% |
| DTE Energy (formerly MichCon). |  | 5,170,300 | 6 | 0.7\% |
| Coles Quality Foods |  | 5,011,120 | 7 | 0.6\% |
| Honeywell Inc |  | 4,988,400 | 8 | 0.6\% |
| Lorin Industries |  | 4,685,934 | 9 | 0.6\% |
| Faram Muskegon LLC |  | 4,675,500 | 10 | 0.6\% |
| Brunswick Corp |  | - |  | 0.0\% |
| Muskegon Properties |  | - |  | 0.0\% |
| Bekaert Steel Wire |  | - |  | 0.0\% |
| Total - 10 Largest |  | 153,430,531 |  | 19.9\% |
| Total - All Other |  | 618,374,813 |  | 80.1\% |
|  | \$ | 771,805,344 |  | 100.0\% |

Source: Muskegon County Equalization Department; City of Muskegon Treasurer's Office

## City of Muskegon

## Property Tax Rates - Direct and Overlapping Government Units Property Tax Rates Per \$1,000 Taxable Valuation Last Ten Fiscal Years

|  | City-Wide Rates |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Year | Operating | Promotion | Sanitation | Total <br> City | Library <br> District |
| $\mathbf{1 9 9 9}$ | 7.0000 | 0.0880 | 3.0000 | 10.0880 | 0.9947 |
| $\mathbf{2 0 0 0}$ | 7.0000 | 0.0859 | 3.0000 | 10.0859 | 0.9947 |
| $\mathbf{2 0 0 1}$ | 7.0000 | 0.0792 | 3.0000 | 10.0792 | 2.4000 |
| $\mathbf{2 0 0 2}$ | 7.0000 | 0.0786 | 3.0000 | 10.0786 | 2.4000 |
| $\mathbf{2 0 0 3}$ | 7.5000 | 0.0774 | 2.5000 | 10.0774 | 2.4000 |
| $\mathbf{2 0 0 4}$ | 8.5000 | 0.0768 | 2.5000 | 11.0768 | 2.4000 |
| $\mathbf{2 0 0 5}$ | 8.5000 | 0.0755 | 2.5000 | 11.0755 | 2.4000 |
| $\mathbf{2 0 0 6}$ | 8.5000 | 0.0732 | 2.5000 | 11.0732 | 2.4000 |
| $\mathbf{2 0 0 7}$ | 8.5000 | 0.0685 | 2.5000 | 11.0685 | 2.4000 |
| $\mathbf{2 0 0 8}$ | 8.5000 | 0.0682 | 2.5000 | 11.0682 | 2.4000 |


|  | Overlapping-County-Wide Rates |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Muskegon <br> County | Intermediate <br> School | Special <br> Education | Vocational <br> Education | Community <br> College |
| $\mathbf{1 9 9 9}$ | 6.6550 | 0.4698 | 2.3486 | - | 2.2523 |
| $\mathbf{2 0 0 0}$ | 6.6256 | 0.4675 | 2.3374 | - | 2.2417 |
| $\mathbf{2 0 0 1}$ | 6.5799 | 0.4640 | 2.3202 | - | 2.2233 |
| $\mathbf{2 0 0 2}$ | 6.6957 | 0.4599 | 2.2997 | 1.0000 | 2.2037 |
| $\mathbf{2 0 0 3}$ | 6.7957 | 0.4597 | 2.2983 | 1.0000 | 2.2037 |
| $\mathbf{2 0 0 4}$ | 6.7957 | 0.4597 | 2.2983 | 1.0000 | 2.2037 |
| $\mathbf{2 0 0 5}$ | 6.7757 | 0.4597 | 2.2983 | 1.0000 | 2.2037 |
| $\mathbf{2 0 0 6}$ | 6.7557 | 0.4597 | 2.2987 | 0.9996 | 2.2037 |
| $\mathbf{2 0 0 7}$ | 6.7357 | 0.4597 | 2.2987 | 0.9996 | 2.2037 |
| $\mathbf{2 0 0 8}$ | 6.6957 | 0.4597 | 2.2987 | 0.9996 | 2.2037 |


| Overlapping - School District |  |  |  |  | Grand Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Operating | Debt | Total | State Education | Homestead | NonHomestead |
| 1999 | 18.0000 | 7.0000 | 25.0000 | 6.0000 | 35.8084 | 53.8084 |
| 2000 | 18.0000 | 7.0000 | 25.0000 | 6.0000 | 35.7528 | 53.7528 |
| 2001 | 18.0000 | 7.0000 | 25.0000 | 6.0000 | 37.0666 | 55.0666 |
| 2002 | 18.0000 | 7.0000 | 25.0000 | 6.0000 | 38.1376 | 56.1376 |
| 2003 | 18.0000 | 7.0000 | 25.0000 | 5.0000 | 37.2348 | 55.2348 |
| 2004 | 18.0000 | 7.0000 | 25.0000 | 6.0000 | 39.2342 | 57.2342 |
| 2005 | 18.0000 | 7.0000 | 25.0000 | 6.0000 | 39.2129 | 57.2129 |
| 2006 | 18.0000 | 7.0000 | 25.0000 | 6.0000 | 39.1906 | 57.1906 |
| 2007 | 18.0000 | 7.0000 | 25.0000 | 6.0000 | 39.1659 | 57.1659 |
| 2008 | 18.0000 | 5.5000 | 23.5000 | 6.0000 | 37.6256 | 55.6256 |

City of Muskegon

## PROPERTY TAX LEVIES AND COLLECTIONS

| Fiscal Year |  | Total Tax Levy |  | Current <br> Tax <br> Collections | Percent Of Levy Collected |  | Delinquent <br> Tax Collections | Total Tax Collections |  | Charge backs On Uncollected Delinquent Taxes |  | Outstanding Delinquent Personal |  | Outstanding Delinquent Specific |  | Percent of Delinquent Taxes to Levy |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1999 | \$ | 6,925,862 | \$ | 6,185,473 | 89.3\% | \$ | 632,875 | \$ | 6,818,348 | \$ | 46,219 | \$ | 89,309 | \$ | 10,148 | 2.10\% |
| 2000 |  | 7,378,653 |  | 6,631,358 | 89.9\% |  | 382,839 |  | 7,014,197 |  | 47,117 |  | 60,847 |  | 7,845 | 1.57\% |
| 2001 |  | 7,449,191 |  | 6,625,670 | 88.9\% |  | 88,768 |  | 6,714,438 |  | 24,866 |  | 184,894 |  | 5,496 | 2.89\% |
| 2002 |  | 7,922,898 |  | 7,036,846 | 88.8\% |  | 123,906 |  | 7,160,752 |  | 30,056 |  | 168,666 |  | 15,700 | 2.71\% |
| 2003 |  | 8,095,194 |  | 7,201,599 | 89.0\% |  | 710,353 |  | 7,911,952 |  | 27,338 |  | 154,843 |  | 20,856 | 2.51\% |
| 2004 |  | 8,292,451 |  | 7,230,231 | 87.2\% |  | 772,545 |  | 8,002,776 |  | 36,179 |  | 82,305 |  | 22,655 | 1.70\% |
| 2005 |  | 8,121,734 |  | 6,920,960 | 85.2\% |  | 1,027,932 |  | 7,948,892 |  | 28,156 |  | 78,641 |  | 21,100 | 1.57\% |
| 2006 |  | 8,207,019 |  | 7,231,508 | 88.1\% |  | 885,675 |  | 8,117,183 |  | 13,461 |  | 65,297 |  | 24,539 | 1.26\% |
| 2007 |  | 8,542,477 |  | 7,509,102 | 87.9\% |  | 949,754 |  | 8,458,856 |  | - |  | 67,586 |  | 20,748 | 1.03\% |
| 2008 |  | 8,466,096 |  | 7,219,540 | 85.3\% |  | 1,135,738 |  | 8,355,278 |  | 36,917 |  | 73,430 |  | 37,388 | 1.75\% |

SEGMENTED DATA ON INCOME TAX FILERS, RATES AND LIABILITY
Most recent Year and Eight Years Previous

|  | Fiscal Year 2008 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Taxable Income per Return ndividual and Joint Returns | \# of <br> Returns | \% of Total <br> Returns Filed | Total Taxable Income | Tax Dollars | \% of Total <br> Tax Dollars |
| Resident Taxpayers: |  |  |  |  |  |
| (City resident income, after exemptions, exclusions and deductions is taxed at a flat rate of 1\%.) |  |  |  |  |  |
| \$2,500 or less | 1,070 | 5\% | \$ 975,237 | \$ 9,752 | 0\% |
| \$2,501-\$7,500 | 878 | 4\% | 5,977,332 | 59,773 | 1\% |
| \$7,501-\$25,000 | 2,237 | 10\% | 49,146,862 | 491,469 | 6\% |
| \$25,001-\$50,000 | 1,904 | 8\% | 96,344,230 | 963,442 | 13\% |
| \$50,001-\$100,000 | 997 | 4\% | 92,426,073 | 924,261 | 12\% |
| More than \$100,000 | 180 | 1\% | 45,729,965 | 457,300 | 6\% |

Subtotal
Non-Residents Taxpayers:
(Non-residents are taxed at a rate of $0.5 \%$ on income earned within the City.)

| 2,500 or less | 2,084 | 9\% | \$ | 1,197,966 | \$ | 8,521 | 0\% | 1,939 | 8\% |  | 1,428,558 | \$ | 9,525 | 0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,501-\$7,500 | 1,346 | 6\% |  | 6,389,890 |  | 45,446 | 1\% | 1,665 | 6\% |  | 7,901,142 |  | 52,677 | 1\% |
| \$7,501-\$25,000 | 3,179 | 14\% |  | 51,410,002 |  | 365,645 | 5\% | 4,208 | 16\% |  | 68,958,300 |  | 459,742 | 6\% |
| 25,001-\$50,000 | 3,759 | 17\% |  | 137,600,200 |  | 978,659 | 13\% | 4,917 | 19\% |  | 177,165,226 |  | 1,181,151 | 17\% |
| 50,001-\$100,000 | 2,495 | 11\% |  | 163,822,200 |  | 1,165,159 | 15\% | 2,102 | 8\% |  | 135,900,236 |  | 906,039 | 13\% |
| More than \$100,000 | 619 | 3\% |  | 138,961,800 |  | 988,343 | 13\% | 527 | 2\% |  | 118,501,368 |  | 790,042 | 11\% |
| Subtotal | 13,482 | 60\% | \$ | 499,382,058 | \$ | 3,551,773 | 46\% | 15,358 | 60\% | \$ | 509,854,830 | \$ | 3,399,176 | 48\% |
| All Other Returns |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Mostly corporate returns which pay at a rate of 1\% on income earned in City and partnerships which pay based on partners residence status.) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal | 1,850 | 8\% |  |  | \$ | 1,237,009 | 16\% | 1,850 | 7\% |  |  | \$ | 769,276 | 11\% |
| otal | 22,598 | 100\% |  |  | \$ | 7,694,779 | 100\% | 25,782 | 100\% |  |  | \$ | 7,078,571 | 100\% |

NOTE: Due to confidentiality issues, the names of the ten largest income tax payers are not available. The categories presented are intended to provide alternative information regarding sources of the City's revenue.
SOURCE: City of Muskegon Income Tax Department. The information in these schedules (unless otherwise noted) is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB information believed to be accurate is available.
City of Muskegon
RATIO OF OUTSTANDING DEBT BY TYPE
Last Ten Fiscal Years

| Year | Governmental Activities |  |  |  |  |  |  | Business-Type Activities |  |  |  |  |  | Total Primary Government | Percent of Personal Income | Per Capita |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Obligation <br> Limited Tax Bonds |  | Special Assessment Bonds |  | ate Loans |  | Total overnmental Activities |  | Revenue Bonds |  | governmental tactual Debt | State Loans | Total BusinessType Activities |  |  |  |
| 1999 | \$ 6,281,203 | \$ | 2,560,000 | \$ | 1,276,900 | \$ | 10,118,103 | \$ | 10,860,000 | \$ | 10,551,497 | \$ | \$ 21,411,497 | \$ 31,529,600 | 5.5\% | 783 |
| 2000 | 5,335,741 |  | 2,910,000 |  | 1,276,900 |  | 9,522,641 |  | 10,510,000 |  | 9,235,090 | - | 19,745,090 | 29,267,731 | 5.0\% | 730 |
| 2001 | 4,425,000 |  | 2,395,000 |  | 1,276,900 |  | 8,096,900 |  | 10,140,000 |  | 8,262,203 |  | 18,402,203 | 26,499,103 | 4.4\% | 661 |
| 2002 | 3,735,000 |  | 1,835,000 |  | 1,276,900 |  | 6,846,900 |  | 9,750,000 |  | 7,038,014 | - | 16,788,014 | 23,634,914 | 3.8\% | 589 |
| 2003 | 4,565,000 |  | 1,460,000 |  | 1,126,900 |  | 7,151,900 |  | 9,345,000 |  | 5,886,923 | - | 15,231,923 | 22,383,823 | 3.6\% | 562 |
| 2004 | 3,700,000 |  | 1,140,000 |  | 976,900 |  | 5,816,900 |  | 8,925,000 |  | 4,779,656 | 8,483,766 | 22,188,422 | 28,005,322 | 4.4\% | 703 |
| 2005 | 3,615,824 |  | 865,000 |  | 1,282,976 |  | 5,763,800 |  | 8,490,000 |  | 3,606,017 | 13,900,000 | 25,996,017 | 31,759,817 | 4.8\% | 797 |
| 2006 | 8,246,039 |  | 615,000 |  | 1,356,900 |  | 10,217,939 |  | 8,035,000 |  | 2,454,101 | 13,335,000 | 23,824,101 | 34,042,040 | 5.0\% | 855 |
| 2007 | 7,444,118 |  | 395,000 |  | 1,136,900 |  | 8,976,018 |  | 7,565,000 |  | 1,221,207 | 12,760,000 | 21,546,207 | 30,522,225 | 4.5\% | 766 |
| 2008 | 6,844,970 |  | 215,000 |  | 1,416,900 |  | 8,476,870 |  | 7,075,000 |  | - | 12,170,000 | 19,245,000 | 27,721,870 | 4.1\% | 696 |

NOTE: None of the debt issued by the City is payable through the levy of property tax millages.


## City of Muskegon

## DIRECT AND OVERLAPPING DEBT

December 31, 2008

| Name of Governmental Unit | Total Debt Outstanding |  | Self Supporting |  | City General Taxes |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Direct Debt |  |  |  |  |  |  |
| City of Muskegon: |  |  |  |  |  |  |
| Revenue Bonds | \$ | 19,245,000 | \$ | 19,245,000 | \$ |  |
| Special Assessment Bonds |  | 215,000 |  | 215,000 |  |  |
| Capital Improvement Bonds |  | 6,395,000 |  | - |  | 6,395,000 |
| Intergovernmental Bonds |  | 1,416,900 |  |  |  | 1,416,900 |
| Act 99 Installment Purchase |  | 449,970 |  | - |  | 449,970 |
| Component Unit Debt: |  |  |  |  |  |  |
| Downtown Development Authority |  | 3,695,000 |  | 3,695,000 |  |  |
| Local Development Finance Authority |  | 4,565,000 |  | 4,565,000 |  | - |
| Total City Direct Debt | \$ | 35,981,870 | \$ | 27,720,000 | \$ | 8,261,870 |
|  |  | Gross |  | y Share as ent of Gross |  | Net |
| Overlapping Debt |  |  |  |  |  |  |
| Muskegon School Distict | \$ | 26,914,736 |  | 94.51\% | \$ | 25,437,117 |
| Orchard View School Distict |  | 45,714,667 |  | 26.26\% |  | 12,004,672 |
| Reeths Puffer School Distict |  | 64,854,053 |  | 10.35\% |  | 6,712,394 |
| Muskegon Intermediate School District |  | - |  | 15.70\% |  | - |
| Muskegon County |  | 23,615,000 |  | 15.72\% |  | 3,712,278 |
| Muskegon Community College |  | 16,490,000 |  | 15.72\% |  | 2,592,228 |
| Total Overlapping Debt | \$ | 177,588,456 |  |  |  | 50,458,689 |
| Total City Direct and Overlapping Debt |  |  |  |  | \$ | 58,720,559 |

Details regarding the city's outstanding debt can be found in the notes to the financial statements.

SOURCE: Municipal Advisory Council of Michigan and City of Muskegon Finance Department. The information in these schedules (unless otherwise noted) is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in 2002; schedules presenting government-wide information include information start that year.
City of Muskegon
LEGAL DEBT MARGIN INFORMATION

SOURCE: The information in these schedules (unless otherwise noted) is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB
Statement 34 in 2002; schedules presenting government-wide information include information start that year. Certain other information has not been presented previously. Reported numbers begin with the year for which information believed to be accurate is available.

## City of Muskegon <br> REVENUE BOND COVERAGE <br> Water Supply System

Last Ten Fiscal Years

|  | Gross Revenue (a) |  | Direct Operating Expenses (b) |  | Net Revenue <br> Available For <br> Debt Service |  | Debt Service Requirements |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal <br> Year |  |  |  | Principal |  |  |  | Interest |  | Total | Coverage |
| 1999 | \$ | 3,579,929 |  |  | \$ | 2,463,597 | \$ | 1,116,332 | \$ | 215,000 | \$ | 409,391 | \$ | 624,391 | 1.79 |
| 2000 |  | 3,936,337 |  | 2,576,864 |  | 1,359,473 |  | 350,000 |  | 494,206 |  | 844,206 | 1.61 |
| 2001 |  | 4,263,107 |  | 3,203,080 |  | 1,060,027 |  | 370,000 |  | 471,301 |  | 841,301 | 1.26 |
| 2002 |  | 4,051,015 |  | 3,030,959 |  | 1,020,056 |  | 390,000 |  | 453,666 |  | 843,666 | 1.21 |
| 2003 |  | 4,183,015 |  | 3,539,690 |  | 643,325 |  | 405,000 |  | 417,559 |  | 822,559 | 0.78 |
| 2004 |  | 5,016,267 |  | 3,186,067 |  | 1,830,200 |  | 420,000 |  | 411,867 |  | 831,867 | 2.20 |
| 2005 |  | 7,017,844 |  | 3,197,232 |  | 3,820,612 |  | 435,000 |  | 418,549 |  | 853,549 | 4.48 |
| 2006 |  | 6,424,971 |  | 3,172,882 |  | 3,252,089 |  | 1,020,000 |  | 662,774 |  | 1,682,774 | 1.93 |
| 2007 |  | 6,705,739 |  | 3,404,649 |  | 3,301,090 |  | 1,045,000 |  | 632,036 |  | 1,677,036 | 1.97 |
| 2008 |  | 6,336,135 |  | 3,407,903 |  | 2,928,232 |  | 1,080,000 |  | 600,377 |  | 1,680,377 | 1.74 |

## Sewage Disposal System

| Fiscal <br> Year | Gross <br> Revenue (a) |  | Direct Operating Expenses (b) |  | Net Revenue <br> Available For Debt Service |  | Debt Service Requirements |  |  |  |  |  | Coverage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Principal |  |  |  | Interest |  | Total |  |
| 1999 | \$ | 3,740,179 |  |  | \$ | 2,417,775 | \$ | 1,322,404 | \$ | 495,963 | \$ | 237,636 | \$ | 733,599 | 1.80 |
| 2000 |  | 4,089,381 |  | 2,236,111 |  | 1,853,270 |  | 421,516 |  | 216,776 |  | 638,292 | 2.90 |
| 2001 |  | 3,991,295 |  | 2,656,382 |  | 1,334,913 |  | 399,933 |  | 197,169 |  | 597,102 | 2.24 |
| 2002 |  | 4,039,448 |  | 2,726,975 |  | 1,312,473 |  | 458,918 |  | 137,622 |  | 596,540 | 2.20 |
| 2003 |  | 4,077,482 |  | 2,649,454 |  | 1,428,028 |  | 473,329 |  | 132,214 |  | 605,543 | 2.36 |
| 2004 |  | 4,096,412 |  | 3,038,939 |  | 1,057,473 |  | 455,179 |  | 110,520 |  | 565,699 | 1.87 |
| 2005 |  | 4,182,115 |  | 3,128,119 |  | 1,053,996 |  | 522,956 |  | 114,388 |  | 637,344 | 1.65 |
| 2006 |  | 4,842,901 |  | 4,270,296 |  | 572,605 |  | 511,626 |  | 63,233 |  | 574,859 | 1.00 |
| 2007 |  | 5,213,140 |  | 4,435,211 |  | 777,929 |  | 506,822 |  | 25,221 |  | 532,043 | 1.46 |
| 2008 |  | 5,338,647 |  | 4,979,343 |  | 359,304 |  | 546,278 |  | 12,550 |  | 558,828 | 0.64 |

For years in which "revenue bond coverage" is less than 1.00, the shorffall was made up either by use of net assets or by transfer in.
(a) "Gross Revenue" equals total operating revenues plus interest income
(b) "Direct Operating Expenses" equal total operating expenses net of depreciation expense.

SOURCE: The information in these schedules (unless otherwise noted) is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in 2002; schedules presenting government-wide information include information start that year. Certain other information has not been presented previously. Reported numbers begin with the year for which information believed to be accurate is available.
City of Muskegon
DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Fiscal Years
Mediablic School Building Permits

| Fiscal Year | Population | Pesonal Income |  | Per Capita Income |  | Median Age | Public School Enrollment | Building Permits |  |  | Unemployment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Number |  |  |  | Value |  |
| 1999 | 40,283 | \$ | 575,362,089 |  |  | \$ | 14,283 | 30.8 | 6,954 | 886 | \$ | 18,913,173 | 6.2\% |
| 2000 | 40,105 |  | 587,140,208 |  | 14,640 | 32.3 | 6,788 | 859 |  | 39,494,923 | 6.1\% |
| 2001 | 40,105 |  | 601,818,713 |  | 15,006 | 32.3 | 6,761 | 893 |  | 26,052,549 | 9.3\% |
| 2002 | 40,105 |  | 616,864,181 |  | 15,381 | 32.3 | 6,603 | 1,008 |  | 39,705,174 | 12.1\% |
| 2003 | 39,825 |  | 627,871,373 |  | 15,766 | 32.3 | 6,327 | 1,061 |  | 21,369,545 | 13.9\% |
| 2004 | 39,825 |  | 643,568,157 |  | 16,160 | 32.3 | 6,088 | 1,152 |  | 37,963,075 | 11.1\% |
| 2005 | 39,825 |  | 659,657,361 |  | 16,564 | 32.3 | 5,862 | 966 |  | 30,041,025 | 9.0\% |
| 2006 | 39,825 |  | 676,148,795 |  | 16,978 | 32.3 | 5,625 | 1,063 |  | 27,328,144 | 8.6\% |
| 2007 | 39,825 |  | 693,052,515 |  | 17,402 | 32.3 | 5,534 | 941 |  | 36,129,064 | 9.5\% |
| 2008 | 39,825 |  | 710,378,828 |  | 17,838 | 32.3 | 5,361 | 946 |  | 23,001,998 | 11.5\% |


SOURCE: City of Muskegon; Muskegon Area First; Michigan Department of Energy, Labor \& Economic Growth

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BUDGETED FULL-TIME CITY GOVERNMENT POSITIONS BY DEPARTMENT

| 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1.70 | 1.70 | 1.70 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| 1.00 | 1.00 | 1.00 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| 3.52 | 3.52 | 3.52 | 3.52 | 3.52 | 3.52 | 3.25 | 3.00 | 3.25 | 3.25 |
| 5.50 | - | - | - | - | - | - | - | - | - |
| 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 |
| 1.23 | 1.20 | 1.20 | 1.25 | 1.20 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 2.05 | 2.05 | 3.05 | 2.75 | 1.75 | 1.75 | 1.75 | 1.75 | 1.75 | 1.75 |
| 6.50 | 6.00 | 6.00 | 6.00 | 6.00 | 5.00 | 5.00 | 5.00 | 4.00 | 5.00 |
| 2.00 | 2.00 | 2.00 | 3.00 | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| - | - | 0.60 | 0.20 | 0.20 | - | - | - | - | - |
| 16.00 | 5.00 | 4.00 | 4.00 | 4.00 | 3.50 | 2.00 | 2.00 | 2.00 | 2.00 |
| 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | - | - | - | - |
| 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| 46.00 | 44.00 | 44.00 | 44.00 | 43.00 | 41.00 | 40.00 | 38.00 | 38.00 | 38.00 |
| - | 13.00 | 13.00 | 12.00 | 13.00 | 12.00 | 10.00 | 12.00 | 12.00 | 12.00 |
| 2.68 | 2.68 | 2.68 | 2.18 | 1.93 | 0.93 | - | - | - | - |
| 0.78 | 0.78 | 0.78 | 0.78 | 2.24 | 1.24 | 1.00 | 1.17 | 1.33 | 1.66 |
| 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| 2.00 | 3.00 | 3.00 | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| 1.46 | 1.46 | 1.46 | 1.46 | - | - | - | - | - | - |
| 0.30 | 0.30 | 0.30 | 0.30 | 0.30 | - | - | - | - | - |
| 10.03 | 10.03 | 11.53 | 11.53 | 10.53 | 9.68 | 8.48 | 8.25 | 8.15 | 8.15 |
| 8.00 | 8.00 | 7.50 | 7.50 | 7.50 | 6.50 | 6.00 | 6.00 | 6.00 | 6.00 |
| 102.00 | 102.00 | 102.00 | 102.00 | 96.00 | 94.00 | 94.00 | 94.00 | 94.00 | 94.00 |
| 2.10 | 2.10 | 1.10 | 1.25 | 1.25 | 1.10 | 1.10 | 1.00 | 1.00 | 1.00 |
| 13.35 | 13.35 | 13.75 | 14.70 | 15.30 | 15.45 | 15.25 | 16.00 | 17.75 | 15.75 |
| 7.20 | 7.20 | 7.40 | 7.20 | 7.20 | 7.00 | 7.00 | 7.00 | 7.00 | 6.00 |
| 1.60 | 1.60 | 1.60 | 1.60 | 1.60 | 2.00 | 2.00 | 2.00 | - | - |
| 0.20 | 0.20 | - | - | - | - | - | - | - | - |
| 0.10 | 0.10 | 0.10 | 0.10 | - | - | - | - | - | - |
| 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | - | - | - | - |
| 6.00 | 6.00 | 5.00 | 5.00 | 5.00 | 5.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 14.40 | 14.40 | 14.40 | 14.40 | 15.15 | 14.55 | 15.05 | 16.00 | 16.20 | 15.20 |
| 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 |
| 16.15 | 16.15 | 15.65 | 15.65 | 15.65 | 15.15 | 14.65 | 13.00 | 12.50 | 13.50 |
| 0.79 | 0.79 | 0.79 | 0.79 | 0.79 | 0.79 | 0.67 | 0.73 | 0.67 | 0.34 |
| 3.30 | 3.30 | 3.30 | 3.30 | 3.30 | 3.65 | 3.85 | 3.45 | 3.45 | 3.45 |
| 8.90 | 8.90 | 9.40 | 9.35 | 9.40 | 7.70 | 7.70 | 7.45 | 7.45 | 7.45 |
| 8.67 | 7.70 | 7.70 | 7.70 | 7.70 | 8.00 | 8.00 | 8.95 | 8.25 | 8.25 |
| 320.00 | 314.00 | 314.00 | 315.00 | 308.00 | 294.00 | 284.00 | 284.00 | 282.00 | 280.00 |


|  |  |  |  | Muskegon |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | OPER | NG indica | S BY FUNC | N/PROGRA |  |  |  |  |  |
|  |  |  | Last | Fiscal Years |  |  |  |  |  |  |
| Function/Program | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
| Administrative Services |  |  |  |  |  |  |  |  |  |  |
| Elections |  |  |  |  |  |  |  |  |  |  |
| Number of registered voters | 23,369 | 23,100 | 23,457 | 23,931 | 23,904 | 25,261 | 25,918 | 26,028 | 26,345 | 27,678 |
| Number of votes cast: |  |  |  |  |  |  |  |  |  |  |
| Last general election | 9,029 | 12,054 | 12,054 | 8,916 | 8,916 | 14,169 | 14,169 | 10,410 | 10,410 | 15,271 |
| Last city election | 3,069 | 3,069 | 3,840 | 3,840 | 4,325 | 4,325 | 4,022 | 4,022 | 1,101 | 1,101 |
| Percentage of registered voters voting: |  |  |  |  |  |  |  |  |  |  |
| Last general election | 39\% | 52\% | 51\% | 37\% | 37\% | 56\% | 55\% | 40\% | 40\% | 55\% |
| Last city election | 13\% | 13\% | 16\% | 16\% | 18\% | 17\% | 16\% | 15\% | 4\% | 4\% |
| Financial Services |  |  |  |  |  |  |  |  |  |  |
| Property Tax Bills | N/A | 15,854 | 15,804 | 15,586 | 15,428 | 15,403 | 15,404 | 15,354 | 15,376 | 15,350 |
| Income Tax Returns | N/A | N/A | N/A | 25,135 | 25,043 | 24,378 | 23,884 | 23,493 | 23,141 | 22,598 |
| Paper Check Issued to Vendors | 3,957 | 3,850 | 3,922 | 4,012 | 3,784 | 3,405 | 3,205 | 3,248 | 3,347 | 3,346 |
| Electronic Payments to Vendors | 496 | 571 | 662 | 651 | 746 | 752 | 828 | 800 | 772 | 763 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |
| Fire Protection |  |  |  |  |  |  |  |  |  |  |
| Number of firefighter and officer positions | 45 | 45 | 45 | 44 | 42 | 41 | 41 | 41 | 41 | 41 |
| Number of emergency calls | 3,823 | 3,693 | 3,818 | 3,878 | 3,656 | 4,116 | 4,206 | 4,092 | 4,171 | 4,298 |
| Police Protection |  |  |  |  |  |  |  |  |  |  |
| Number of sworn officer positions | 91 | 91 | 91 | 85 | 83 | 83 | 83 | 84 | 84 | 84 |
| Part I (Major) Crimes | 4,011 | 3,537 | 3,429 | 3,504 | 2,971 | 3,360 | 3,303 | 3,495 | 2,997 | 3,107 |
| Public Works |  |  |  |  |  |  |  |  |  |  |
| Refuse Collected (Tons per Year) | 12,078 | 12,211 | 11,718 | 11,420 | 11,780 | 11,925 | 11,074 | 11,192 | 10,375 | 10,401 |
| Recyclables Collected (Tons per Year) | 815 | 897 | 838 | 808 | 775 | 779 | 588 | 559 | 629 | 626 |
| Water \& Sewer |  |  |  |  |  |  |  |  |  |  |
| Number of consumers | 14,917 | 14,917 | 14,917 | 14,917 | 14,917 | 14,917 | 14,455 | 14,412 | 14,364 | 13,131 |
| Average daily water consumption (GPD) | 9,269,000 | 8,498,000 | 9,877,000 | 9,453,000 | 9,453,000 | 8,870,000 | 9,582,000 | 8,998,000 | 9,314,000 | 8,879,000 |
| Water main breaks repaired | 11 | 13 | 12 | 12 | 19 | 10 | 5 | 13 | 21 | 34 |
| Sewer flows (Millions Gallons per Year) | 2,070 | 1,718 | 1,994 | 1,477 | 1,387 | 1,475 | 1,700 | 2,040 | 1,945 | 2,181 |
| Sewer Service Calls | 716 | 925 | 799 | 661 | 624 | 568 | 638 | 605 | 598 | 533 |

City of Muskegon
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SINGLE AUDIT OF FEDERAL FINANCIAL ASSISTANCE PROGRAMS

# BRICKLEY DELONG 

CERTIFIED PUBLIC ACCOUNTANTS

# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

April 8, 2009

City Commission
City of Muskegon
Muskegon, Michigan
We have audited the financial statements of the City of Muskegon as of and for the year ended December 31, 2008 and have issued our report thereon dated April 8, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States.

## Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City of Muskegon's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Muskegon's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City of Muskegon's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the deficiencies described in the accompanying Schedule of Findings and Responses, as Findings 1-2, to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

City Commission
April 8, 2009
Page 2

## Internal Control Over Financial Reporting-Continued

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, considered to be material weaknesses. However, of the significant deficiencies described above, we consider Findings 1 and 2 to be material weaknesses.

## Compliance

As part of obtaining reasonable assurance about whether the City of Muskegon’s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

The City of Muskegon's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Responses. We did not audit the City of Muskegon's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of the City Commission, management, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

## Brickley De Long, P.C.

# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 

April 8, 2009

City Commission
City of Muskegon
Muskegon, Michigan

## Compliance

We have audited the compliance of the City of Muskegon with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended December 31, 2008. The City of Muskegon's major federal programs are identified in the Summary of Auditors' Results section of the accompanying Schedule of Findings and Responses. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the City of Muskegon's management. Our responsibility is to express an opinion on the City of Muskegon's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Muskegon's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the City of Muskegon's compliance with those requirements.

In our opinion, the City of Muskegon complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 2008. However, the results of our auditing procedures disclosed an instance of noncompliance with those requirements, which is required to be reported in accordance with OMB Circular A-133 and which is described as Finding 3 in the accompanying Schedule of Findings and Responses.

## Internal Control Over Compliance

The management of the City of Muskegon is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City of Muskegon's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City of Muskegon's internal control over compliance.

# BRICKLE DELONG 

City Commission
April 8, 2009
Page 2

## Internal Control Over Compliance-Continued

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in the entity's internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

The City of Muskegon's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Responses. We did not audit the City of Muskegon’s responses and, accordingly, we express no opinion on them.

## Schedule of Expenditures of Federal Awards

We have audited the financial statements of the City of Muskegon as of and for the year ended December 31, 2008 and have issued our report thereon dated April 8, 2009. Our audit was performed for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

This report is intended solely for the information and use of the City Commission, management, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.
Brickley De Long, P.C.







$\begin{array}{r}903,666 \\ \hline 2,102,154\end{array}$
Cash or
payments in
kind received
(cash basis)
$\stackrel{8}{8}$


 City of Muskegon
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS For the year ended December 31, 2008



| $\substack{0 \\ \\ \hline}$ |
| :---: | :---: | :---: |


14.218
14.239

26t'6L0'z


$$
14.900
$$

Direct programs FR-5100-N-20A

Total U.S. Department of Housing and Passed through Michigan Department of Na
Urban \& Community Forestry Program
$08-19$

## U.S. Department of Housing and Urban Development

 Urough Michigan Department.Passed through Michigan Department of Natural Resources
Urban \& Community Forestry Program
Direct programs
Community Development Block Grant
B-07-MC-26-0026
2z00-9て-כN-80-Я
Program Income

Direct programs
Home Investment Partnership Program
M-04-MC-26-0215
M-05-MC-26-0215
M-06-MC-26-0215
M-07-MC-26-0215
M-08-MC-26-021
Total Home Investment Partnership Program
Urban Development
City of Muskegon
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS—CONTINUED
For the year ended December 31, 2008
City of Muskegon
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS—CONTINUED
For the year ended December 31, 2008








| Cash or |
| :---: |
| payments in |
| kind received |
| (cash basis) |










16.607

16.738
20.205
U.S Department of Transportation, Federal Highway Administration Passed through the Michigan Department of Transportation Federal grantor/pass-through



[^10]Enforcenent
Total WEMET Multi-Jurisdictional
Total U.S. Department of Justice
TOTAL FEDERAL ASSISTANCE
City of Muskegon
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the year ended December 31, 2008
See the notes to the financial statements for significant accounting policies used in preparing this schedule.
The following is a reconciliation of federal revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances of the City of Muskegon
financial statements for the year ended December 31, 2008 and federal expenditures per the Schedule of Expenditures of Federal Awards.
Federal revenues per City of Muskegon financial statements
for the year ended December 31, 2008
Major Street and Trunkline Fund
Other governmental funds
Plus program income
Federal expenditures per the Schedule of Expenditures of Federal Awards The Michigan Department of Transportation (MDOT) requires that cities report all federal and state grants pertaining to their city. During the year ended December 31, 2008, the federal aid received and expended by the City was $\$ 2,410,364$ for contracted projects as shown below. The City also received $\$ 396,474$ for expenditures in the prior year on negotiated projects. Contracted projects are defined as projects performed by private contractors and paid for and administrated by MDOT (they are included in MDOT's single audit). Negotiated projects are projects where the City administers the grant and either performs the work or contracts it out.


\section*{| Revenue |
| :---: |
| Recognized |}



| Federal |
| :---: |
| CFDA |
| number |

20.205

## U.S Department of Transportation, Federal Highway Administration (contracted projects)

 Passed through the Michigan Department of Transportationighway Planning and Construction Program
Proj CM0861 (386) Fed Item RR6338/RR6026 Contract 07-5722
Proj STP0761 (018) Fed Item RR5750 Contract 07-5303

Proj STP0861 (377) Fed Item RR6169 Contract 07-5693
Proj HPSL0861 (383) Fed Item RR6325 Contract 08-5123
Total U.S. Department of Transportation,
Federal Highway Administration (contracted projects)

# City of Muskegon <br> SCHEDULE OF FINDINGS AND RESPONSES 

Year ended December 31, 2008

## SECTION I-SUMMARY OF AUDITORS' RESULTS

## A. Financial Statements

1. Type of auditors' report issued: Unqualified
2. Internal control over financial reporting:

- Material weakness(es) identified?

| X yes |  |
| :---: | :---: |
|  |  |
| yes | X non |
|  | X no |

3. Noncompliance material to financial statements noted? $\qquad$
$\qquad$ no
B. Federal Awards
4. Internal control over major programs:

- Material weakness(es) identified? $\qquad$
- Significant deficiency(ies) identified that are not considered to be material weaknesses? $\qquad$ yes $\qquad$ none reported

2. Type of auditors' report issued on compliance for major programs: Unqualified
3. Any audit findings disclosed that are required to be reported in accordance with section 510(a) of OMB Circular A-133? $\qquad$
$\qquad$ no
4. Identification of major programs:

CFDA Number(s)

## Name of Federal Program

## U.S. Department of Housing and Urban Development

Lead-Based Paint Hazard Control in Privately-Owned Housing
5. Dollar threshold used to distinguish between type A and type B programs: \$300,000
6. Auditee qualified as low-risk auditee? $\qquad$ yes $\qquad$ no

City of Muskegon

## SCHEDULE OF FINDINGS AND RESPONSES—CONTINUED

Year ended December 31, 2008

## SECTION II - FINANCIAL STATEMENT FINDINGS

## COMPLIANCE

NONE

## SIGNIFICANT DEFICIENCIES

## 2008 Finding No. 1: MATERIAL WEAKNESS—Capital Asset Recordkeeping Procedures

Criteria: Capital asset additions should be identified and maintained in detailed capital asset records.
Condition: During our detailed testing of capital outlay expenditures, we noted items which qualified as capital assets within the City's capitalization policy, which were not recorded in the City's detailed capital asset records. We also noted that some street infrastructure managed by the Michigan Department of Transportation (MDOT) was not recorded in the City's detailed capital asset records.

Cause: The City personnel inadvertently overlooked capital assets within capital outlay expenditure general ledger accounts and did not record all MDOT projects.

Effect: Capital assets reported in the government-wide (full accrual) financial statements would have been understated. However, after the assets were identified, the City properly reported the additional capital assets.

Recommendation: Capital assets for governmental activities should be more carefully identified and included in the government-wide (full accrual) financial statements.

City Response: We concur with this finding and will train staff to further improve capital expenditure recording and review procedures.

## 2008 Finding No. 2: MATERIAL WEAKNESS—Investment Function Segregation of Duties

Criteria: Effective segregation of duties is an important part of controls for investment transactions to ensure that errors and misappropriation of assets are timely detected.

Condition: During our testing of investment procedures, we noted that the same individual is responsible for oversight of investments, making day-to-day investment decisions, opening and reviewing investment statements, transferring funds between accounts, and participating in recording of investment activity in the City's accounting records.

Cause: The City's current alignment of responsibilities affords uninterrupted processing of transactions, if performed by one individual.

Effect: An error or misappropriation of assets could occur and not be detected in a timely manner by City staff.

Recommendation: Responsibilities within the investment function should be further segregated.
City Response: The City believes adequate controls are in place for the investment function, given the limited staffing resources available. Investments are regularly reviewed and reconciled by a second individual.

City of Muskegon

## SCHEDULE OF FINDINGS AND RESPONSES-CONTINUED

Year ended December 31, 2008

## SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

## COMPLIANCE

U.S. Department of Housing and Urban Development<br>2008 Finding No. 3: Lead-Based Paint Hazard Control in Privately-Owned Housing<br>CFDA: 14.900<br>Award Number: FR-5100-N-20A<br>Award Year End: December 31, 2008<br>Specific Requirement: Allowable Costs/Cost Principles

Criteria: The cost principle of OMB Circular A-87 requires, "...Where employees are expected to work solely on a single federal award or cost objective, charges for their salaries and wages will be supported by periodic certifications that the employees worked solely on that program for the period covered by the certification. These certifications will be prepared at least semi-annually and will be signed by the employee or supervisory official having first hand knowledge of the work performed by the employee. ...Where employees work on multiple activities or cost objectives, a distribution of their salaries or wages will be supported by personnel activity reports or equivalent documentation. Personnel activity reports must be prepared at least monthly and must coincide with one or more pay periods and they must be signed by the employee."

Condition: During our detailed testing, we noted one employee whose wages and benefits were charged partially to the grant that did not have proper time and effort documentation.

Cause: The City was unaware of the time documentation requirements.
Questioned Costs: $\$ 34,985$, which represents the portion of salaries and benefits charged to the grant for all employees that did not have adequate documentation.

Context: One employee, for which personnel activity reports or semi-annual certifications were required, did not have adequate documentation.

Effect: The salaries and benefits charged to the Lead-Based Paint grant for the one employee could be disallowed.

Recommendation: The City should require all employees, who fall under OMB Circular A-87 requirements for documenting time charged to federal award programs, to prepare the required documentation.

City Response: The City recognizes this federal requirement and will put in place procedures to better document employee time allocations.

## SIGNIFICANT DEFICIENCIES

NONE

## SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

April 8, 2008
U.S. Department of Housing and Urban Development

Washington, D.C.

The City of Muskegon respectfully submits the following summary of the current status of prior audit findings contained in the single audit report for the year ended December 31, 2007 dated June 24, 2008.

## SECTION II - FINANCIAL STATEMENT FINDINGS

## COMPLIANCE

There were no compliance findings in relation to the financial statement audit.

## SIGNIFICANT DEFICIENCIES

## Fiscal 2007 Finding No. 1: Capital Asset Recordkeeping Procedures

Condition: During the year ended December 31, 2007, we noted items which qualified as capital assets within the City's capitalization policy which were not recorded in the City's detailed capital asset records.

Recommendation: Capital assets for governmental activities should be more carefully identified and included in the government-wide (full accrual) financial statements.

Current Status: See 2008 Finding No. 1 for a similar finding noted during the single audit for the year ended December 31, 2008.

## SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

COMPLIANCE
There were no compliance findings reported in relation to major federal award programs.

## SIGNIFICANT DEFICIENCIES

There were no significant deficiencies reported in relation to major federal award programs.

Sincerely,


[^11]
## CORRECTIVE ACTION PLAN

April 8, 2009
U.S. Department of Housing and Urban Development

Washington, D.C.

The City of Muskegon respectfully submits the following Corrective Action Plan for the year ended December 31, 2008.

Name and address of independent public accounting firm:
Brickley DeLong, P.C.
P.O. Box 999

Muskegon, Michigan 49443
Audit period: December 31, 2008
The findings from the Schedule of Findings and Responses for the year ended December 31, 2008 are discussed below. The findings are numbered consistently with the numbers assigned in the schedule.

## SECTION II - FINANCIAL STATEMENT FINDINGS

## COMPLIANCE

There were no compliance findings in relation to the financial statement audit.

## SIGNIFICANT DEFICIENCIES

2008 Finding No. 1: MATERIAL WEAKNESS—Capital Asset Recordkeeping Procedures
Recommendation: Capital assets for governmental activities should be more carefully identified and included in the government-wide (full accrual) financial statements.

Action Taken: We concur with this finding and will train staff to further improve capital expenditure recording and review procedures.

## SECTION II - FINANCIAL STATEMENT FINDINGS—Continued

## SIGNIFICANT DEFICIENCIES——Continued

## 2008 Finding No. 2: MATERIAL WEAKNESS—Investment Function Segregation of Duties

Recommendation: Responsibilities within the investment function should be further segregated.
Action Taken: The City believes adequate controls are in place for the investment function, given the limited staffing resources available. Investments are regularly reviewed and reconciled by a second individual. Nonetheless, opportunities for further segregation will be explored.

## SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

## COMPLIANCE

## U.S. Department of Housing and Urban Development 2008 Finding No. 3: Lead-Based Paint Hazard Control in Privately-Owned Housing

Recommendation: The City should require all employees, who fall under OMB Circular A-87 requirements for documenting time charged to federal award programs, to prepare the required documentation.

Action Taken: Procedures have been put in place to document employee time in accordance with the federal regulation.

## SIGNIFICANT DEFICIENCIES

There were no significant deficiencies reported in relation to major federal award programs.
If the U.S. Department of Housing and Urban Development has questions regarding this plan, please call Timothy J. Paul at (231) 724-6709.

Sincerely,


Timothy J. Paul
Finance Director


[^0]:    AWARDS
    The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Muskegon for its Comprehensive Annual Financial Report for the year ended December 31, 2007. This marked the twenty-third consecutive year that the City has received this prestigious award. In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently

[^1]:    SLGSSV LIN GNกA NI SAONVHO GNV
    Proprietary Funds

[^2]:    Excess of revenues under expenditures
    OTHER FINANCING SOURCES (USES)
    Transfers in
    Transfers out
    Total other financing sources (uses)

[^3]:    Net change in fund balance
    Fund balance at January 1, 2008
    Fund balance at December 31, 2008

[^4]:    REVENUES
    Intergovernmental revenues
    Federal
    Excess of revenues over (under) expenditures
    OTHER FINANCING SOURCES (USES)
    Proceeds from sale of capital assets
    Proceeds from sale of capital assets
    Long-term debt issued
    Long-term debt issued
    Transfers in
    Transfers in
    Transfers out
    Total other financing sources (uses)
    Net change in fund balances
    Fund balances at January 1, 2008
    

[^5]:    REVENUES
    Intergovernmental revenues
    Federal
    State
    Charges for services Fines and forfeitures
    

    Other
    EXPENDITURES
    Current
    Public safety
    Highways, streets and bridges
    Culture and recreation
    Excess of revenues over (under) expenditures OTHER FINANCING SOURCES
    Transfers in

    Net change in fund balances
    Fund balances at January 1, 2008
    Fund balances at December 31, 2008

[^6]:    

[^7]:    COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (DEFICIT)

[^8]:    STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

[^9]:    implemented GASB Statement 34 in 2002; schedules presenting government-wide information include information start that year.

[^10]:    Passed through the Ottawa County
    WEMET Multi-Jurisdictional Drug
    Enforcement CO-OP

[^11]:    Timothy J. Paul
    Finance Director

